

4

**APPROVAL OF
PREVIOUS
MINUTES**



Corporation of the Municipality of Calvin

SPECIAL MEETING OF COUNCIL

Date: August 12th, 2025

Time: 6:00 pm

1355 Peddlers Drive, Calvin, ON

Attendance: Mayor Gould, Councillors Grant, Manson (late 6:30), Moreton, Staff: CAO Maitland, Public Works Superintendent Carr, Fire Chief Whalley and Deputy Clerk Araujo.

Regrets: Councillor Latimer

Guests:

1. CALL TO ORDER

Resolution Number: 2025- 240

Moved By: Councillor Grant

Seconded By: Councillor Moreton

NOW THEREFORE BE IT RESOLVED THAT this July 25th, Special Meeting of Council be called to order @6:00 p.m. by Mayor Gould who indicates that Councillor Latimer is unable to attend and has proxied his vote to Councillor Moreton. Quorum has been achieved.

Result: Carried

2. APPROVAL OF AGENDA

Resolution Number: 2025- 241

Moved By: Councillor Grant

Seconded By: Councillor Moreton

NOW THEREFORE BE IT RESOLVED THAT the Council for the Corporation of the Municipality of Calvin hereby approves the agenda as circulated.

Result: Carried

3. DECLARATIONS OF PECUNIARY OR CONFLICT OF INTEREST - NONE

4. ADMINISTRATIVE MATTERS:

4.1 Council to consider Public Comment -2025 Proposed Budget

Resolution Number: 2025-242

Moved By: Councillor Grant

Seconded By: Councillor Moreton

Now Therefore Be It Resolved that Council for the Corporation of Municipality of Calvin received public comments with respect to the proposed 2025 budget.

Result: Carried

4.2 Adoption of 2025 Budget

Resolution Number: 2025-243

By-Law Number: 2025-34

Moved by: Councillor Moreton

Seconded by: Councillor Grant

WHEREAS Council for the Corporation of the Municipality of Council approved the Final 2025 Budget,
Now THEREFORE BE IT RESOLVED THAT By-Law 2025-34 being a By-Law to establish tax ratios for
the 2025 taxation year to be read, enacted and passed this 12th day of August 2025.

1. That the Mayor and CAO are designated as the Signing Officers and are authorized to execute on behalf of the Corporation of the Municipality of Calvin.
2. That the attached be hereto and form part and parcel of this By-Law.
3. That and any other By-law inconsistent with this By-Law is hereby repealed.
4. This By-Law shall be enacted and in effect upon the signing thereof.

Result: Carried

4.3 Adoption of the 2025 estimates and striking tax rates for the 2025 taxation year

Resolution Number: 2025-244

By-Law Number: 2025-35

Moved by: Councillor Moreton

Seconded by: Councillor Grant

Now THEREFORE BE IT RESOLVED THAT By-Law 2025-35 being a by-law to adopt the 2025 estimates
and strike rates for the 2025 taxation year to be read, enacted and passed this 12th day of August 2025.

1. That the Mayor and CAO are designated as the Signing Officers and are authorized to execute on behalf of the Corporation of the Municipality of Calvin.
2. That the attached be hereto and form part and parcel of this By-Law.
3. That any other By-law inconsistent with this By-Law is hereby repealed.
4. This By-Law shall be enacted and in effect upon the signing thereof.

Result: Carried

5. CLOSED SESSION OF COUNCIL

Resolution Number: 2025-245

Moved by Councillor: Grant

Seconded by: Councillor Moreton

NOW THEREFORE BE IT RESOLVED THAT pursuant to the following sections of the Ontario Municipal Act

-Labour relations or employee negotiations (s.239(2)(d))

-Advice subject to solicitor-client privilege (s.230(2)(f))

Council hereby move into closed session at 6:31 p.m.

Result: Carried

6. RETURN TO OPEN SESSION

Resolution Number: 2025-246

Moved by Councillor: Moreton

Seconded by: Councillor Manson

NOW THEREFORE BE IT RESOLVED THAT Council return to Open Session at 7:13 p.m. and report that
pursuant to the following sections of the Ontario Municipal Act, it discussed

-Labour relations or employee negotiations (s.239(2)(d))

-Advice subject to solicitor-client privilege (s.230(2)(f))

Result: Carried

7. CONFIRMATORY BY-LAW

By-Law # 2025-36

Resolution Number: 2025-247

Moved By: Councillor Moreton

Seconded By: Councillor Manson

NOW THEREFORE BE IT RESOLVED THAT By-Law 2025-36 being a By-Law to confirm the proceedings of Council be approved.

Result: Carried

8. ADJOURNMENT

Resolution Number: 2025-248

Moved By: Councillor Grant

Seconded By: Councillor Moreton

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin now be adjourned @ 7:14 p.m.

Result: Carried



Corporation of the Municipality of Calvin

REGULAR MEETING OF COUNCIL

Date: July 22, 2025

Time: 6:00PM

1355 Peddlers Drive, Calvin, ON

Attendance: Mayor Gould, Councillors Grant, Latimer, Manson, Moreton; Staff: CAO Donna Maitland, Public Works Superintendent Ann Carr and Deputy Clerk Araujo, Fire Chief Whalley

Regrets:

Guests: John Tarantino-Marmac

1. CALL TO ORDER

Resolution Number: 2025- 218

Moved By: Councillor Grant

Seconded By: Councillor Moreton

NOW THEREFORE BE IT RESOLVED THAT this July 22nd, Regular Meeting of Council be called to order @6:01 p.m. by Mayor Gould who indicates that quorum has been achieved.

Result: Carried

2. APPROVAL OF AGENDA

Resolution Number: 2025- 219

Moved By: Councillor Moreton

Seconded By: Councillor Grant

NOW THEREFORE BE IT RESOLVED THAT the Council for the Corporation of the Municipality of Calvin hereby approves the agenda as circulated.

Result: Carried

3. DECLARATIONS OF PECUNIARY OR CONFLICT OF INTEREST - NONE

4. APPROVAL OF PREVIOUS MEETING MINUTES

Resolution Number: 2025-220

Moved By: Councillor Moreton

Seconded By: Councillor Grant

NOW THEREFORE BE IT RESOLVED THAT the minutes for the Regular Council Meeting of June 24th AND the minutes of the Special Council Meeting of June 24th, be approved as presented and circulated.

Result: Carried

5. DELEGATIONS TO COUNCIL - NONE

6. BUSINESS ARISING FROM PREVIOUS COUNCIL MEETINGS

6.1 Fire Marshall Update re Fire Personnel Training & Council Resolution 2025-210

Resolution Number: 2025-221

Moved By: Councillor Moreton

Seconded By: Councillor Manson

WHEREAS the Fire Marshall's Office, through John McBeth, Deputy Fire Marshall, Training, Certification and Public Education, on July 9th submitted correspondence to Fire Chief Whalley with respect to Council's resolution 2025-210 and information related to outstanding actions with respect to grandfathering training for four current fire department personnel;

AND WHEREAS Mr. McBeth was invited to submit a verbal or written report to update Council at tonight's meeting;

AND WHEREAS Mr. McBeth indicated key staff would be in touch with the Fire Chief to discuss next steps to achieving training recognition for fire department personnel;
NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin requests the Fire Chief keep them apprised of future action as it relates to the outcome of that recognition plan.

Result: Carried

7. CONSENT AGENDA ITEMS FOR INFORMATION PURPOSES

Resolution Number: 2025-222

Moved By: Councillor Grant

Seconded By: Councillor Manson

7.1 Board of Health and Finance and Property minutes April 23, 2025

7.2 Casselholme - Board Meeting Minutes May 22, 2025

7.3 Casselholme Audited Financial Statements 2024

7.4 Building Official Report June 2025

7.5 Inspector General of Policing 2024 Annual Report

7.6 FEDNOR GoNorth Video

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin hereby receive the Consent Agenda Items as presented.

Result: Carried

8. ADMINISTRATIVE MATTERS:

8.1 Fire Chief Report

Resolution Number: 2025-223

Moved By: Councillor Moreton

Seconded By: Councillor Manson

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin accepts the June 2025 Fire Chief Report as presented.

Result: Carried

8.2 Royal Canadian Legion Branch 254 Funding Request

Resolution Number: 2025-224

Moved By: Mayor Gould

Seconded By: Councillor Latimer

WHEREAS The Royal Canadian Legion Branch 254 volunteered an enormous amount of time and funds to come to the aid of Samuel de Champlain campers during the June 2025 Storm,
AND WHEREAS they are formally requesting a donation with the purchase of a new bingo board and machine for month bingo to support the costs of the Legion's building revitalization project,
NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin resolves to contribute \$100.00 (one hundred) towards this endeavour.

Result: Carried

8.3 CAO Report CAO30-2025 Accessibility for Ontarians Disability Act Audit Results

Resolution Number: 2025-225

Moved By: Councillor Moreton

Seconded By: Councillor Latimer

WHEREAS Council for the Corporation of the Municipality of Calvin received and discussed CAO Report CAO30-2025, Accessibility for Ontarians Disability Act – Municipal Compliance and Audit Report indicating the audit is complete and no further information is required,
NOW THEREFORE BE IT RESOLVED THAT Council receive and accept the report as presented.

Result: Carried

8.4 Regional Economic Development Opportunity – Mayor Gould verbal report

Resolution Number: 2025-226

Moved By: Councillor Manson

Seconded By: Councillor Grant

WHEREAS Council for the Corporation of the Municipality of Calvin received a verbal report from Mayor Gould about a regional economic development initiative opportunity for the Municipality of Calvin in partnership with the Municipalities of Mattawa, Mattawan and Papineau-Cameron;

AND WHEREAS the Federal Government, through FEDNOR's Community Investment Initiative for Northern Ontario (CIINO) program will fund up to \$100,000 per year to eligible and successful municipalities who partner and apply to carry out a regional economic development program;

AND WHEREAS it is recognized that an approved application would require a 3-year \$2,500 per year commitment from each member municipality;

NOW THEREFORE BE IT RESOLVED THAT the Council for the Corporation of the Municipality of Calvin agrees to partner with its neighbouring municipality in a joint application to FEDNOR's CIINO program;

AND FURTHER THAT as recommended by the Mayors of each partnering municipality, during the 1st year of an approved grant, Council for the Corporation of the Municipality of Calvin accepts that it, along with all participating Councils, will be represented on a newly formed committee by their Chief Administrative Officers who will jointly develop and implement a business action plan;

Result: Carried

8.5 CAO Report CAO03-2025 Estimated costs associated with the 2025 State of Emergency and Financial Recovery Plan

Resolution Number: 2025-227

Moved by: Councillor Moreton

Seconded by: Councillor Manson

WHEREAS the Municipality of Calvin recently experienced a wind and rain natural disaster event on June 21, 2025, and has experienced incremental operating and capital costs, the Council for the Municipality of Calvin hereby requests the Minister of Municipal Affairs and Housing to activate the Municipal Disaster Recovery Assistance (MDRA) program and that Donna Maitland, CAO is given delegated authority to verify and attest to the accuracy of the MRDA claim;

AND FURTHER THAT as outlined in the CAO report to Council – CAO31-2025, for cash flow purposes, that the Mayor or Deputy Mayor and CAO be authorized to enter into agreements with Scotiabank for the purpose of funding storm related expenses and that if certain storm event costs are deemed eligible, that OCIF funds be accessed to fund them.

Result: Carried

8.6 Public Works Superintendent Report PWS 2025-14 State of Emergency Procurement of Goods and Services

Resolution Number: 2025-228

Moved by: Councillor: Latimer

Seconded by Councillor: Manson

WHEREAS, the Public Works Superintendent has provided a report for Council indicating the estimated public works department costs of the state of emergency from the storm that occurred on June 21st, 2025 are estimated to be \$400,000 (four hundred thousand);

NOW THEREFORE BE IT RESOLVED THAT Council of the Municipality of Calvin approves of public works department storm related expenditures up to \$400,000.00.

Result: Carried

8.7 Municipal Asset Management – Ontario Government Requirements Plan- Marmac- John Tarantino – Verbal Report

Resolution Number: 2025-229

Moved By: Councillor Manson

Seconded By: Councillor Moreton

WHEREAS John Tarantino, Marmac presented details of Municipality's asset management requirements as set out by the Ontario Government, including how they impact municipal financial planning and government funding and the status of the Municipality's collection of key asset data;

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin hereby heard and accepts the presentation given by Marmac-John Tarantino.

Result: Carried

8.8 Roundtable State of Emergency update - Verbal Report, all

9. AGENCIES, BOARDS, COMMITTEES

- 9.1** North Bay Mattawa Conservation Authority – Councillor Moreton
- 9.2** East Nipissing Planning Board- no report (Councillor Grant, Mayor Gould)
- 9.3** Physician Recruitment -No meeting, no report (Mayor Gould)
- 9.4** Mattawa Regional Police Services Board -Councillor Grant
- 9.5** Canadian Ecology Centre – No meeting, no report (Mayor Gould)
- 9.6** Cassellholme Exit Strategy- Mayor Gould

Resolution Number: 2025-230

Moved By: Councillor Moreton

Seconded By: Councillor Manson

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin accepts the Agencies, Board, Committee Reports and/or Minutes provided by Council members at this meeting.

Result: Carried

10. CLOSED MEETING –

Resolution Number: 2025-231

Moved By: Councillor Manson

Seconded By: Councillor Moreton

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin move into Closed Session at 8:14 p.m. to discuss:

- Educating or Training members of the Council, local board or committee [s. 239(3.1)]

Result: Carried

11. RETURN TO OPEN SESSION

Resolution Number: 2025-232

Moved By: Councillor Moreton

Seconded By: Councillor Manson

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin move back into Open Session at 9:53 p.m. and report that it discussed:

- Educating or Training members of the Council, local board or committee [s. 239(3.1)]

Result: Carried

12. CONFIRMATORY BY-LAW

By-Law # 2025-32

Resolution Number: 2025-233

Moved By: Councillor Grant

Seconded By: Councillor Latimer

NOW THEREFORE BE IT RESOLVED THAT By-Law 2025-32 being a By-Law to confirm the proceedings of Council be approved.

Result: Carried

12. ADJOURNMENT

Resolution Number: 2025-234

Moved By: Councillor Moreton

Seconded By: Councillor Manson

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin now be adjourned @9:55 p.m.

Result: Carried



Corporation of the Municipality of Calvin

SPECIAL MEETING OF COUNCIL

Date: July 25th, 2025

Time: 8:00 am

1355 Peddlers Drive, Calvin, ON

Attendance: Mayor Gould, Councillors Grant, Latimer, Moreton; Staff: CAO Donna Maitland, Fire Chief Jordan Whaley, Public Works Superintendent Ann Carr.

Regrets: Councillor Manson

Guests:

1. CALL TO ORDER

Resolution Number: 2025- 235

Moved By: Councillor Moreton

Seconded By: Councillor Latimer

NOW THEREFORE BE IT RESOLVED THAT this July 25th, Special Meeting of Council be called to order @ 8:06 a.m. by Mayor Gould who indicates Councillor Manson sends his regrets, and that quorum has been achieved

Result: Carried

2. APPROVAL OF AGENDA

Resolution Number: 2025- 236

Moved By: Councillor Moreton

Seconded By: Councillor Latimer

NOW THEREFORE BE IT RESOLVED THAT the Council for the Corporation of the Municipality of Calvin hereby approves the agenda as circulated.

Result: Carried

3. DECLARATIONS OF PECUNIARY OR CONFLICT OF INTEREST - NONE

4. ADMINISTRATIVE MATTERS:

Resolution Number: 2025- 237

Moved By: Councillor Moreton

Seconded By: Councillor Latimer

4.1 Draft Budget Review

NOW THEREFORE BE IT RESOLVED THAT the Council for the Corporation of the Municipality of Calvin accepts the draft budget as presented with the following change;

- remove \$3459 Transfer to Capital from Recreation (errored entry)
- value cyber insurance actual cost \$1800 (Sept to Dec) vs \$5400 for 12 months
- arrive at 7.5% tax increase by pulling required funds to arrive at this rate from Mattawa Hospital Reserve.

Next council meeting – August 12, 2025 6:00 p.m. public consultation to present the draft budget approved by council followed immediately by finalizing 2025 budget.

Result: Carried

12. CONFIRMATORY BY-LAW

By-Law # 2025-33

Resolution Number: 2025-238

Moved By: Councillor Grant

Seconded By: Councillor Moreton

NOW THEREFORE BE IT RESOLVED THAT By-Law 2025-33 being a By-Law to confirm the proceedings of Council be approved.

Result: Carried

13. ADJOURNMENT

Resolution Number: 2025-239

Moved By: Councillor Grant

Seconded By: Councillor Latimer

NOW THEREFORE BE IT RESOLVED THAT Council for the Corporation of the Municipality of Calvin now be adjourned @10:38 a.m.

Result: Carried

DELEGATION TO COUNCIL



MUNICIPALITY OF CALVIN

1355 Peddlers Dr, Mattawa, ON P0H 1V0

Tel: 705-744-2700

Fax: 705-744-0309

clerk@calvintownship.ca

Delegation Request Form

To speak at our Council meeting, you must complete this form. Upon receipt of this form, the Clerk will confirm your delegation and provide instructions on how to participate.

The requests to appear before Council must be received in writing by the Clerk NO LATER than 12:00 noon of the THURSDAY immediately preceding the scheduled Council meeting. Only one spokesperson per organization shall speak on behalf of the group at the delegation to Council.

Name & Organization: Tanya Harris - Calvin Connects

Address: Bronson Lake Rd, RR#2, Mattawa ON P0H 1V0

Email Address: info.calvin.connects@gmail.com

Contact Telephone: 905-537-1812

Date of Meeting you are requesting for the delegation: SEPT 9/23

Please state the purpose of the delegation: (Please attach Presentation if one will be given to Council)

To introduce Calvin Connects to Council and to
request free use of Community Hall / kitchen area
for meetings and events.

Schedule of meetings & events will be known in advance,
booking of the hall will be organized with municipal
staff.

Once a date and time has been established for the person requesting delegation status, the Clerk shall provide confirmation by telephone, fax or electronic means.

Personal information contained on this form is collected under the authority of the Municipal Freedom of Information & Protection of Privacy Act and will be used for the purpose of providing correspondence relating to matters before Council.

Engaging Council through a Delegation

The purpose of the delegation process is to allow residents to make their views known to Council. Council values and welcomes public input. A person wishing to make a delegation shall submit a request in writing to the Clerk.

- The Clerk shall evaluate the request for delegation and decide whether the request complies with the criteria set out within the Procedural By-Law. The Clerk may, upon receipt, refer any correspondence or petition to a department head without the prior consideration of Council. Any correspondence or petition sent anonymously will not be considered. If the Clerk decides not to place a delegation on the agenda, and the delegation wishes to appeal the Clerk's decision, the information shall be distributed under separate cover to Council for their consideration.
- Provide as much information as possible to the Clerk prior to the meeting to ensure Council has an opportunity to review your information and prepare any questions. If any additional information is to be presented at the meeting, 10 copies shall be supplied to the Clerk prior to the meeting start time for circulation. These copies will become part of the official corporate records.
- Discussion topics, other than the subject matter of the written request to appear as a delegation, will not be permitted. Further subsequent delegations on the same topic, without significant new information will not be permitted.
- Delegations shall not be permitted to appear before Council for the sole purpose of generating publicity or personal attacks.
- The Mayor or Presiding Officer may curtail any Delegation, for disorder or any other breach of the by-law and, if he/she rules that the Delegation is concluded, the person appearing as a Delegation shall withdraw, and the decision of the Mayor or Presiding Officer shall not be subject to challenge.
- If a staff report is required to provide further information, the matter shall be referred to the appropriate staff to report back to Council at a subsequent meeting.

How to Delegate:

- When called upon by the Mayor or the Chairperson, the delegate should proceed to the podium/table in the Council Chambers or proceed with the electronic presentation if the Council meeting is performed by video conference.
- Delegates are permitted to speak for ten (10) minutes.
- The appropriate way to address Council is to preface their surname with Mayor or Councillor.
- All questions or comments shall be made through the Mayor or Chairperson.
- A person addressing Council shall not utilize profane or offensive language or insulting expressions and shall not question the reputation of any individual member.
- Applause and other displays of approval or disapproval during Council meetings are considered inappropriate and are discouraged.
- Upon completion of your presentation, the delegate should remain in place or on the phone, if delegation is done electronically, to allow for any questions from Council members. Council members may ask questions for clarification purposes. Statements from Council members or debate on the issue are generally not permitted at this stage. After completion of any questions, the speaker will be asked to be seated. Council members may then enter into discussion. However, it is general practice to refer the matter to staff for a report and recommendation. Debate as required would take place after receiving staff report.

CALVIN VOLUNTEERS WANTED



Hey Calvin!

Do you love our community? Want to meet new neighbours, share ideas, and make things happen? We're gearing up for something exciting, and we need YOUR help to bring it all to life! Calvin Connects is a new volunteer initiative for community-led events, and we're all about building a stronger, more connected community through opportunities for fun, food, education and more right here at home. To make it happen, we're forming a Planning Team to help design and coordinate our first event!

Why Volunteer?

If you're looking to get involved, meet new people, and to be the difference you want to see in our community, now is your chance to get on board at ground level. Join Calvin Connects and be part of the team creating fun, welcoming events that celebrate our local spirit. No experience needed — just your enthusiasm! This is also a great way for achieving a few of those High School Volunteer Hours right here in Calvin.

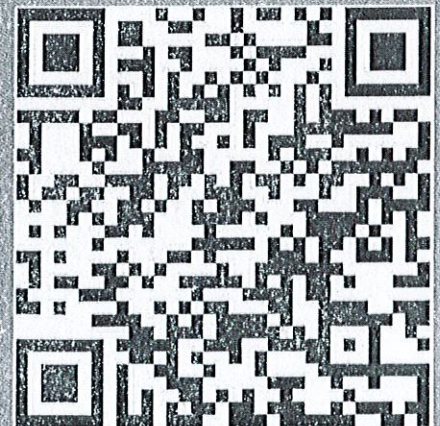
Scan to register as a Volunteer

Using your phone camera / QR reader **OR** visit the facebook page for a link.

You'll be able to let us know your availability and get notified of our first meet and greet and receive the first meeting agenda via email. Meeting date TBA.

Want to know about upcoming Events? Follow us.

[Facebook.com/CalvinConnectsCommunity](https://www.facebook.com/CalvinConnectsCommunity)



6

**BUSINESS
ARISING FROM
PREVIOUS
COUNCIL
MEETINGS**

7

**CONSENT AGENDA
ITEMS FOR INFORMATION
PURPOSES**

Deputy Clerk

From: Brooke Piercey <Brooke.Piercey@dnssab.ca>
Sent: July 17, 2025 2:59 PM
To: Bonfield (Nicki Kunkel); Bonfield Deputy Clerk (Andrea Gagne); CAO; Deputy Clerk; Deputy Clerk; Chisolm (Jenny Leblond); CNB CAO; brent.kalinowski@northbay.ca; CNB Director of Community and Growth; CNB Manager, Planning & Building Services; East Ferris (Jason Trottier); East Ferris Clerk (Kari Hanselman); Mattawa (General); Mattawa (Paul Lafreniere); Mattawan (JoAnne Montreuil); Papineau-Cameron; South Algonquin (Bryan McMartin); Temagami; West Nipissing (Hollie Girouard, Deputy Clerk); West Nipissing (Jean Pierre Barbeau); West Nipissing Treasurer (Alisa Craddock)
Cc: Melanie Shaye; Mark King; lana.mitchell@northbay.ca; mayorchirico@northbay.ca; maggie.horsfield@northbay.ca; Chris Mayne; mayor@southalgonquin.ca; Melanie Chenier - Papineau Cameron Councillor (melanie.chenier@gmail.com); terry.kelly@eastferris.ca; amanda.liane108@gmail.com; jamierestoule@vianet.ca; justine.mallah@northbay.ca; dan.omara@temagami.ca; Linda Cook
Subject: DNSSAB Highlights - June 2025

This email is sent on behalf of Melanie Shaye, DNSSAB CAO.

Hi,

In follow up to my recent email, please find the first of DNSSAB's Highlights emails. Below are key reports and decisions. Full Board packages, agendas, and minutes can be found on DNSSAB's website: <https://www.dnssab.ca/about-us/board/>.

Board

- **AMO Delegation:** DNSSAB has requested delegations at the upcoming AMO conference in August in Ottawa. <https://pub-dnssab.escribemeetings.com/filestream.ashx?DocumentId=1908>.
- **Organizational Review:** The KPMG review identified opportunities to improve performance, to enhance the Board's role, and increase effectiveness in delivering human services. <https://pub-dnssab.escribemeetings.com/filestream.ashx?DocumentId=1908>.

Children's Services

- **Growth Plan:** This plan supports DNSSAB's strategies to expand licensed child care spaces in neighbourhoods with greatest need. <https://pub-dnssab.escribemeetings.com/filestream.ashx?DocumentId=1895>.

Housing

- **61 New Units:** The Canadore College/DNSSAB Cohabitation Housing, providing 61 two-bedroom units to mature adults, located on Commercial Street in North Bay, is receiving great feedback as new tenants move in. Eligible tenants will be selected from DNSSAB's housing wait list or the Coordinated Access Nipissing Prioritization List, and roommates will be paired using the same matching process Canadore College uses for student residences.

- **Average Market Rents:** The Canada Mortgage and Housing Corporation (CMHC) assessment of market rents shows average rents decreasing in the District. DNSSAB is seeking clarity on the methodology and requesting an alternate AMR: <https://pub-dnssab.escribemeetings.com/filestream.ashx?DocumentId=1898>.
- **Housing Development and Municipalities:** DNSSAB staff are working on building partnerships on housing solutions with the District's municipalities, consistent with the Housing Targets Report.
- **Rent Subsidy for Youth:** To support youth graduating out of the child welfare system, DNSSAB approved a Youth Rent Supplement: <https://pub-dnssab.escribemeetings.com/filestream.ashx?DocumentId=1908>.

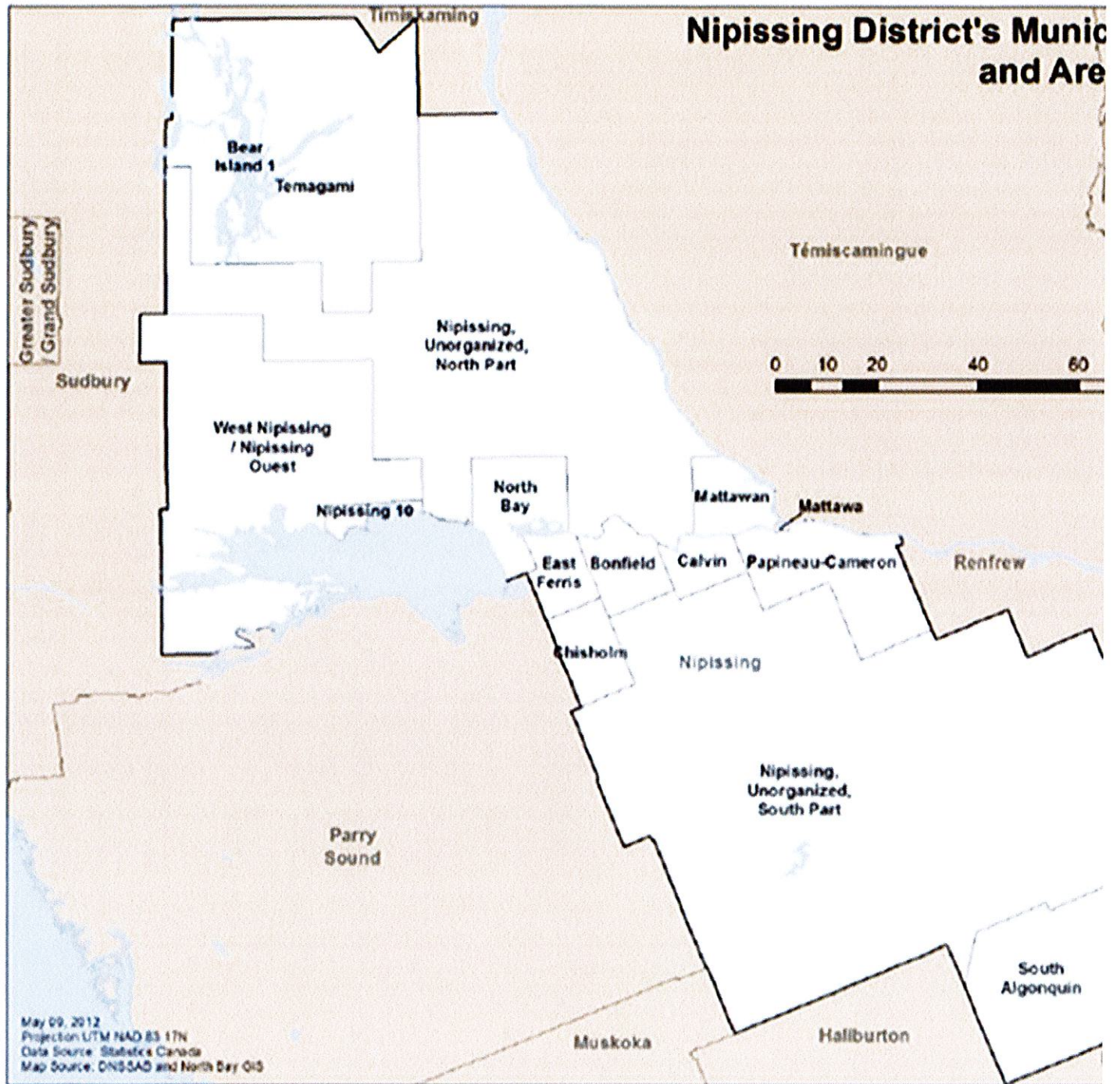
Ontario Works

- **Long-Term Social Assistance Dependency:** OW works closely with the Ministry of Children, Community and Social Services to implement targeted solutions to remove barriers, promote seamless access, and maximize impact, to strategically overcome long-term social assistance dependency: <https://pub-dnssab.escribemeetings.com/filestream.ashx?DocumentId=1897>.

Paramedic Services

- **Temagami:** Paramedic Services has signed a second vendor for the provision of boating services in Temagami. Temagami First Nation provides service to the lake from the Lake Temagami hub location. A private operator, Doug Gear, provides services to the Northeast Arm launching from the main town location. Paramedic Services continues to work with CALA and local service providers to source access resources for the Cassells Lake area.

An outline of the District's geographic area is below.



Best regards,
 Melanie

Kind regards,



Brooke Piercey, BA (Hons), SSW, Cert. Strategic PR (she/her)
 Communications & Executive Coordinator | Communications et Coordonnatrice
 exécutive
 District of Nipissing Social Services Administration Board (DNSSAB) |

Healthy, Sustainable Communities | Des communautés saines et durables

200 McIntyre Street East | 200, rue McIntyre Est | North Bay, ON, P1B 8V6

Phone | Téléphone: (705) 474-2151 x 63164

Cell | Téléphone: (705) 477-4967

Fax | Télécopieur: (705) 474-7155



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THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON

4861 Highway 17, P.O. Box 630, Mattawa ON P0H 1V0
Office: (705) 744-5610 • Fax: (705) 744-0434 • Garage: (705) 744-5072
Website: www.papineaucameron.ca

DATE: **July 22, 2025**

RESOLUTION NUMBER: **2025-182**

MOVED BY:

SECONDED BY:

WHEREAS the Federal Government, through FEDNOR, has a Community Investment Initiative for Northern Ontario (CIINO) program available to municipalities;

AND WHEREAS the Municipality of Calvin, the Municipality of Mattawan, the Town of Mattawa, and the Township of Papineau-Cameron are eligible to apply for funding under the CIINO program;

THAT the Council of Papineau-Cameron Township is in agreement to jointly submit a CINNO application to FEDNOR to leverage three years of funding up to \$100,000 (or more) per year, for regional economic development services.

AND FURTHER THAT each municipality be represented by their Chief Administrative Officer who will jointly develop and implement a business action plan in year one of the three year funding initiative.

AND FURTHER THAT each municipality agrees to contribute \$2,500 for each of the three years if the funding application is approved, whereas Papineau-Cameron Township's contribution of \$2,500 for each year of the three years would be the maximum financial contribution amount towards the regional economic development services initiative.

CARRIED:

Deputy (Mayor)

NOT CARRIED:

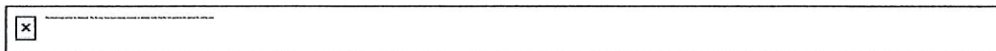
COPY
(Mayor)

Recorded Vote (Upon Request of Councillor _____) Section 246 (1) Municipal Act

RECORDED DIVISION VOTE	YES Signature	NO Signature	ABSTAIN Signature
Mayor Robert Corriveau			
Deputy Mayor Shelley Belanger			
Councillor Keith Dillabough			
Councillor Jason Bélanger			
Councillor Mélanie Chenier			

CAO

From: AMO Policy <policy@amo.on.ca>
Sent: July 18, 2025 10:02 AM
To: CAO
Subject: AMO Policy Update - Comments on Bill 9, OPP Billing Review, Waste Management and OMA Consultations at the AMO Conference



Policy Update - Comments on Bill 9, OPP Billing Review, Waste Management and OMA Consultations at the AMO Conference

AMO Comments on Bill 9, *Municipal Accountability Act, 2025*

The *Municipal Accountability Act, 2025* is a necessary step forward in supporting safe and respectful working environments for members of council and municipal staff. The municipal sector has long advocated for provincial code of conduct legislation and AMO commends Minister Flack for reintroducing this important bill.

Yesterday, AMO President Robin Jones presented to the Standing Committee on Heritage, Infrastructure, and Cultural Policy. She expressed broad support for many aspects of the legislation, including the enabling of the standardization of municipal codes of conduct and integrity commissioner investigation processes.

In her remarks and our written submission, AMO has advocated for two amendments to the legislation:

- **AMO recommends that the removal from office vote be adjusted from unanimous to a supermajority (a vote by at least 2/3 of Council).** We recognize that a vote to remove an elected municipal official from office is fundamentally different than a regular council vote, but the current proposal sets too high of a threshold. Previously, AMO had advocated for the removal from office procedure to be in the hands of the judiciary. However, in recognizing that the government is interested in leaving this decision to elected municipal officials, we believe that a council supermajority vote is more appropriate.
- **AMO recommends that the legislation includes a progressive range of discipline options for integrity commissioners, aligned with what was established under the *Education Act* in 2023.** This would provide a standard list of penalties that could be applied apart from removal from office, including censure of a member, barring attendance at meetings, barring a member from sitting on committees, and barring a member from being chair or vice chair of committees.

AMO Input on the Ontario Provincial Police (OPP) Billing Model Review

Earlier this summer, the Ministry of the Solicitor General wrote to all impacted Mayors and CAOs announcing the launch of a review of the OPP billing model. The Ministry has been consulting widely with municipalities over the past month.

On July 11th, AMO wrote to the Solicitor General to provide input on behalf of the entire municipal sector. AMO appreciates the province's willingness to consider changes to the current OPP billing model. However, increasing police costs are impacting all Ontario municipalities and are only one element of a broader discussion that is needed on reforming the provincial-municipal

fiscal relationship.

To that end, AMO made comments on:

- Improving transparency and bill timing
- Addressing municipal police spending on areas of provincial responsibility
- Provincial funding to offset costs associated with police away from work on WSIB approved leaves of absences
- Removing a 2008 cap on provincial funding for uploaded prisoner transport and court security costs
- Addressing the inequitable cost burden faced by service hub municipalities

AMO looks forward to continuing to work with the government to ensure both community safety and fiscal sustainability for our members.

AMO Advocacy on Waste Management

AMO has sent two letters to the Minister of the Environment, Conservation and Parks regarding waste management practices in Ontario. AMO continues to support exploring new approaches to supporting priority projects and meeting the waste management needs of Ontario's growing communities.

AMO wrote to the Minister on July 7 expressing concerns about proposed amendments to the Blue Box Regulation that would delay recovery targets, reverse producer responsibility for away-from-home public space blue bin collection, and remove the planned expansion of blue box services for multi-residential buildings, schools, long-term care, and retirement homes. These changes would likely reduce waste diversion rates, increase municipal waste

management costs, and leave residents without blue box service.

On July 15, AMO wrote to the Minister about the use of Bill 5 to remove environmental assessment (EA) requirements for the Dresden Waste Disposal Site (a landfill). While we recognize that the EA process can be onerous and create delays in advancing landfills, this decision sets a precedent that could see any of the over 600 active and inactive landfills across Ontario expanded without reviewing impacts to the environment or nearby communities. AMO recommends the Province establish a modernized approval process for landfills, balancing the need to expedite waste management infrastructure with strong environmental and community protection.

OMA Healthcare Meetings with Municipalities at the AMO Conference

Across Ontario, communities continue to face serious challenges in our health-care system, including: long wait times for surgeries and specialist care, difficulty finding a family doctor and increasing demands for mental health services. These are not just medical issues; they are economic and community challenges that affect every resident and municipality.

Building on last year's successful collaboration with the Association of Municipalities of Ontario (AMO), the Ontario Medical Association (OMA) will again host one-on-one meetings at the Fairmont Château Laurier, across the road from the Conference venue, on August 18 and 19. These 15-minute sessions are an opportunity to share your community's health-care concerns directly with our senior leadership and discuss how the OMA can partner more closely going forward.

To schedule a 15-minute meeting with the OMA, please contact Tarun

Saroya at Tarun.Saroya@oma.org. Due to limited availability, meetings will be scheduled on a first come first served basis.

The OMA looks forward to your participation and partnership at AMO and beyond.

An online version of this Policy Update is available on the [AMO Website](#).

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

To unsubscribe, please [Opt Out](#)

155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

July 30, 2025

Association of Municipalities of Ontario
155 University Ave | Suite 800
Toronto, ON M5H 3B7

Sent via email: resolutions@amo.on.ca

**Re: Elect Respect Pledge
Our File 10.12.1**

To Whom it May Concern,

At its meeting of July 14, 2025, St. Catharines City Council approved the following motion:

WHEREAS democracy is healthy when everyone is able to participate fully and safely and contribute to the well-being of their community; and

WHEREAS we are witnessing the dissolution of democratic discourse and respectful debate across all levels of government and in neighbouring jurisdictions; and

WHEREAS Ontario's municipally elected officials are dealing with increasingly hostile, unsafe work environments facing threats and harassment; and

WHEREAS social media platforms have exacerbated disrespectful dialogue, negative commentary, and toxic engagement which disincentivizes individuals, especially women and candidates from diverse backgrounds from running for office; and

WHEREAS better decisions are made when democracy is respectful and constructive and the voices of diverse genders, identities, ethnicities, races, sexual orientation, ages and abilities are heard and represented around municipal council tables; and

WHEREAS the Association of Municipalities of Ontario's Healthy Democracy Project has identified concerning trends with fewer people voting in local elections and running for municipal office; and

WHEREAS in 2024, female elected representatives from across Halton formed a group called H.E.R. (Halton Elected Representatives) which pledged to speak out against harassment and negativity in politics and called on elected officials to uphold the highest standards of conduct; and

WHEREAS H.E.R. Halton has launched a campaign called Elect Respect to promote the importance of healthy democracy and safe, inclusive, respectful work environments for all elected officials that encourages individuals to participate in the political process; and

WHEREAS on June 5, 2025, the Canadian Association of Feminist Parliamentarians launched a non-partisan "Parliamentary Civility Pledge" to encourage all parliamentarians to commit to end workplace harassment and increase civility on Parliament Hill, modelled after the pledge developed in Halton by representatives of H.E.R.;

NOW THEREFORE BE IT RESOLVED:

THAT City of St. Catharines Council supports the Elect Respect pledge and commits to:

- Treat others with respect in all spaces—public, private, and online,
- Reject and call out harassment, abuse, and personal attacks,
- Focus debate on ideas and policies, not personal attacks,
- Help build a supportive culture where people of all backgrounds feel safe to run for and hold office,
- Call on relevant authorities to ensure the protection of elected officials who face abuse or threats, and
- Model integrity and respect by holding one another to the highest standards of conduct; and

BE IT FURTHER RESOLVED That City of St. Catharines Council calls on elected officials, organizations and community members to support the Elect Respect campaign and sign the online pledge at www.electrespect.ca; and

BE IT FURTHER RESOLVED that a copy of this resolution be sent to the Association of Municipalities of Ontario, Ontario's Big City Mayors, the Federation of Canadian Municipalities, Mayors and Regional Chairs of Ontario, relevant MPs and MPPs, Regional Police, the Ontario Provincial Police and the Royal Canadian Mounted Police.

If you have any questions, please contact the Office of the City Clerk at extension 1524.



Donna Delvecchio, Acting City Clerk
Legal and Clerks Services, Office of the City Clerk
:av

cc: Ontario Big City Mayors
The Federation of Canadian Municipalities



Mayors and Regional Chairs of Ontario
MPs and MPPs
Regional Police
The Ontario Provincial Police
Royal Canadian Mounted Police



MUNICIPALITY OF CALVIN

1355 PEDDLERS DRIVE, MATTAWA ON, POH 1V0

Tel: (705) 744-2700 • Fax: (705) 744-0309

building@calvintownship.ca • www.calvintownship.ca

7.5

BUILDING REPORT

MONTH: July, 2025

1. NUMBER OF PERMITS ISSUED	1
2. TOTAL MONTHLY VALUE	\$5,000
3. TOTAL FEES COLLECTED	\$105
4. TOTAL BUILDING VALUE TO DATE	\$236,200
5. TOTAL FEES COLLECTED TO DATE	\$2,725

COMMENTS:

Permit: 10-2025 Type: Building drainage

Value: \$5,000

Fee: \$105

NOTE: Permit 08-2025 was revoked. (Applicant decided not to build)

Subtracted \$12,000 from the total building value for the revoked permit. No fees were collected for it.

SHANE CONRAD
CHIEF BUILDING OFFICIAL

Building Report

July 2025

July 02: - Submitted June building report to MPAC, CMHC, StatsCan.

- Emails and phone calls.
- Reached out to property owner at 30 Pautois Rd.
- Reached out to property owner at 3124 Peddlers Dr.
- Submitted June building report to council.

July 07: - Call from property owner at 71 Peaceful Lane wanting site meeting.

July 09: - Emails and phone calls.

- Travelled to 71 Peaceful Lane for Q & A with owner
- Travelled to 166 Talon Lake Rd. to investigate complaint, then travelled to 99 Moreau Rd. for inspection.
- Closed permit 08-2023.

July 16: - Emails and phone calls.

- Travelled to 1324 Peddlers Dr. for site visit with owner, then travelled to 1298 Peddlers Dr. for site visit.
- Issued permit 10-2025 for replacement of building drainage.
- Travelled to 7228 Hwy. 17 for inspection.

July 18: - Call from person staying at 1298 Peddlers Dr.

July 21: - Call from realtor asking about a property in Calvin.

- Call from property owner, giving me permission to discuss his building file with potential buyers.

July 23: - Emails & phone calls

- Travelled to 188 Homestead Rd. for a site visit.
- Travelled to 1324 Peddlers Dr. for an inspection and then closed file 10-2025.
- Met with property owner and discussed older Modular homes.

July 28: - Call from property owner, requesting a site meeting.

July 30: - Emails and phone calls.

- Placed closed building permits in property files.
- Travelled to 1226 Peddlers Dr. for Q & A with owner.
- Travelled to 248 Latimer Lane for inspection.



Shane Conrad CBO



**The Town of The Blue Mountains
Council Meeting**

7.6

File: Sally Leppard, Co-Lead, Climate Action Now Network TBM (CANN)
Date: Monday, July 14, 2025
Time: 6:34 PM

Moved by: Councillor Hope
Seconded by: Councillor Porter

THAT Council of the Town of The Blue Mountains receives for information the June 19, 2025, correspondence from Sally Leppard, CANN regarding Bill 5, Special Economic Zones and T.C. Energy's Pumped Storage Proposal;

AND THAT Council requests Grey County Council and the Municipality of Meaford to request the Province to exclude TC Energy's proposed battery storage project from designation as a Special Economic Zone under the regulations to be developed in Bill 5 - Protect Ontario by Unleashing our Economy Act, 2025;

AND THAT the Town of The Blue Mountains welcomes enquiries from any municipalities or Indigenous Nations interested in making similar motions to the Town of The Blue Mountains

YES: 7

NO: 0

ABSENT: 0

The motion is Carried

YES: 7

Mayor Matrosovs	Deputy Mayor Bordignon	Councillor Ardiel	Councillor Hope
Councillor Maxwell	Councillor McKinlay	Councillor Porter	

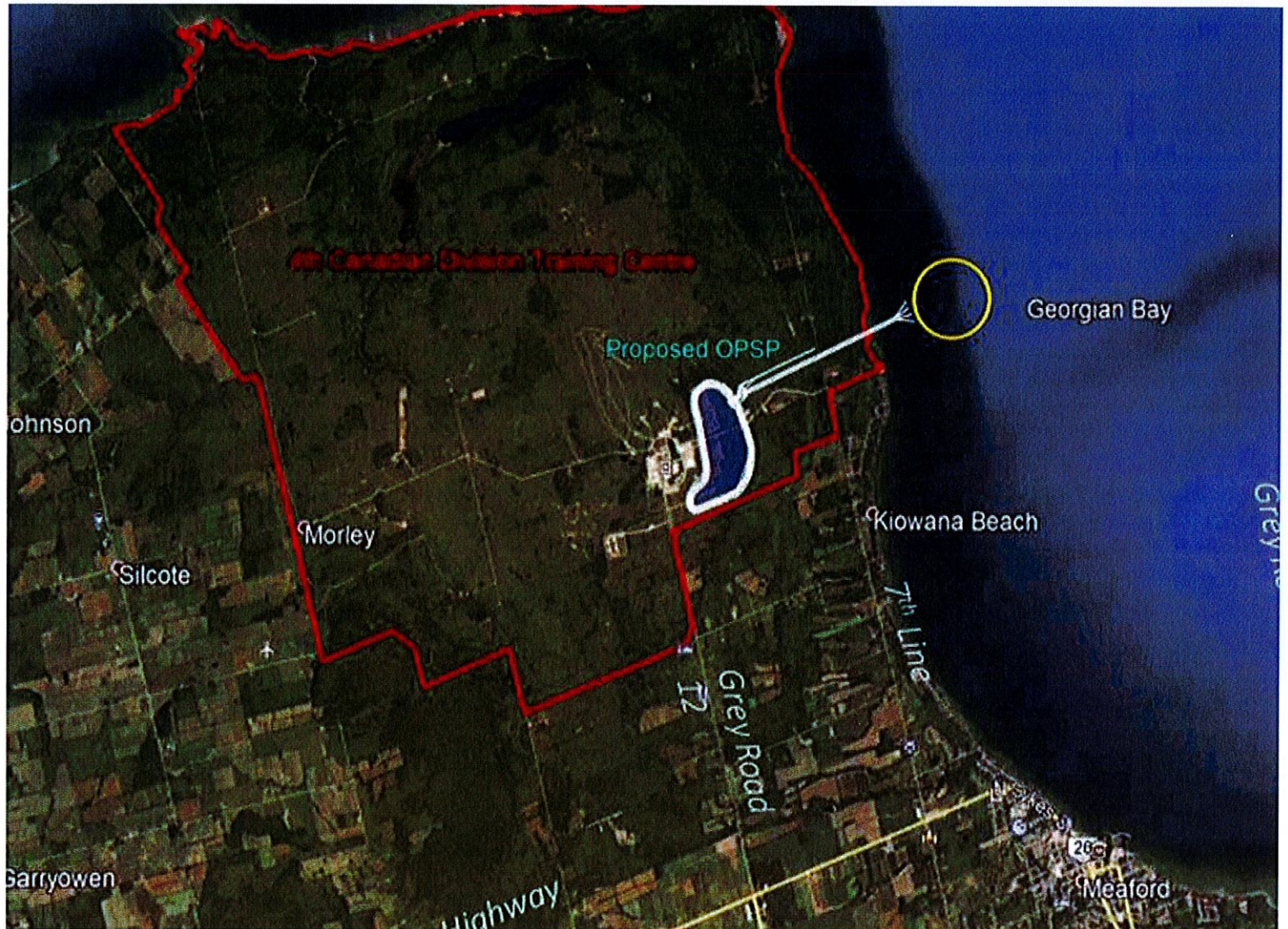
NO: 0

ABSENT: 0

TBM wants pumped storage project excluded from special economic zone

[Chris Fell, Local Journalism Initiative reporter](#)

Jul 16, 2025 10:46 AM



The pumped storage electricity project has been proposed on the military base in the Municipality of Meaford.

[Listen to this article](#)

00:03:10

The Blue Mountains council is concerned that recent provincial changes will relax the environmental review process for the proposed pumped storage project at the military base in Meaford.

At its meeting on July 14, council passed a pair of resolutions concerning the pumped storage project. Council received a letter from the local Climate Action Now Network (CANN) expressing concern that the provincial government's recently adopted [Bill 5: Protect Ontario by Unleashing Our Economy Act](#) will result in fewer environmental reviews of the [proposed pumped storage project](#).

Advertisement

Bill 5 creates special economic zones that allow developers to bypass some environmental regulations in order to speed up projects.

"We are very concerned that TC Energy's proposed project will be identified as a special economic zone, and thus not required to adhere to any provincial or municipal legislation, regulations or local by-laws," CANN's Sally Leppard wrote in the letter. "This will negate the need for TCE to conduct a thorough, independent environmental impact assessment."

In response to the letter, Coun. Paula Hope brought forward two resolutions on the subject. The first resolution asked that the province exclude the pumped storage project from any special economic zone designation to ensure a full environmental assessment on the project is completed.

"It's important the Town of The Blue Mountains make its position clear," said Hope, who said the resolution meant to "ensure there is full responsibility to the environment should the project go forward."

The second resolution from Hope invited Grey County and the Municipality of Meaford to make the same request that the pumped storage project be excluded from a special economic zone. The second resolution also invited other municipalities and First Nations communities to express similar concerns.

[Grey County](#) and [Meaford](#) have both passed resolutions offering conditional support to the pumped storage project, provided it is subject to a vigorous environmental review process.

Council approved both resolutions unanimously.

"I do not think something like this (pumped storage proposal) should be exempt from any kind of environmental assessment," said Coun. June Porter. "It should not be exempt. There is no reason."

In an email to *CollingwoodToday* a day after council passed the resolutions, Sara Beasley, TC Energy's communications lead for the pumped storage project, said "environmental stewardship" is a "core value" for the company.

"The Ontario pumped storage project will only proceed after successfully advancing through the regulatory process. The project will be evaluated on its environmental, social, and economic impact," she said. "The regulatory process provides for extensive engagement with residents, rights-holders and interested parties – providing opportunities for review and to test TC Energy's plans in a public forum. This review will ensure that all necessary precautions, conditions and expectations are in place."

Comments (1)

If you would like to apply to become a **Verified Commenter**, please [fill out this form](#).

Trending

1105

Smile! Collingwood a feature of popular Instagram page

985

Court ruling declaring Ontario bike lane law unconstitutional 'ridiculous': Ford

646

Street pianos are back in Collingwood's downtown

CASSELLHOLME
BOARD OF MANAGEMENT MEETING
THURSDAY, JUNE 26, 2025

CASSELLHOLME
Compassionate care for life's journey.

7.7

MINUTES

RECEIVED
Adm-Bldg
By email

Date: Thursday, June 26, 2025

Location: Cassellholme Garden Room

Board Members: Dave Mendicino, Chair
Michelle Lahaye – Vice Chair
Mark King
Robert Corriveau
James (Jim) Bruce

Staff: Angie Punnett, Administrator
Billy Brooks, Chief Financial Officer
Anita Brisson, Project Manager
Camille Bigras, QI Director
Julie Pilkey, Secretary
Tiffany Chapman – intro as New Secretary

Regrets: Chris Mayne
Peter Chirico

Guests: Monique Peters, Family Council
Johanne Brousseau (Zoom)

	ITEM	ACTION
A.	CALL TO ORDER	
	MEETING RECORDED <i>"Moved by Michelle Lahaye and seconded by Jim Bruce that the meeting be called to order at 5:00 p.m."</i> Res. #070-25 <u>Carried</u>	
	1. Approval of Agenda	
	Added 4.1 – New Secretary <i>"Moved by Robert Corriveau and seconded by Mark King that the Board approved the Agenda for this meeting, as amended."</i> Res. #071-25 <u>Carried</u>	
	2. Conflict of Interest	
	<i>"Moved by Jim Bruce and seconded by Robert Corriveau that no Board Members present have declared a conflict of interest."</i> Res. #072-25 <u>Carried</u>	

3. Approval of Minutes

3.1 Approval of the Minutes of the Regular Board Meeting held on May 22, 2025

"Moved by Michelle Lahaye and seconded by Mark King that the minutes of the Regular Board Meeting, held on May 22, 2025, be adopted as presented."

Res. #073-25

Carried

4. New Business

4.1 New Secretary

Julie Pilkey has accepted a new position at Cassellholme as the Occupational Health, Safety & Wellness Manager.

Tiffany Chapman has accepted the Appointment as Secretary to the Cassellholme Board of Management. The Board welcomed Tiffany and thanked Julie for her years of service with the Board.

Tiffany Chapman left the meeting

4.2 Air Conditioner Exemption

Letter from the Ministry of Long-Term Care included in package. Cassellholme has been approved for an exemption until October 15, 2025. Progress updates must be reported to the Director in writing monthly, or upon request. Approval has been posted on our Website.

5. Redevelopment

5.1 Construction Update (Anita Brisson)

Report in package.

Confirmed move in date for September 8-16, 2025.

Discussed occupancy risks noted in report. Tree to be removed to install a new fire hydrant. Siamese connection to be installed on July 9, 2025. Internal installations to be "hotel ready".

Anita will know by July 15, 2025 if Percon can meet the deadline.

Health Unit scheduled to visit on July 15, 2025.

Phase 2 demolition to tentatively start mid-October 2025 with completion of April 2028, followed by the remainder demolition and landscaping. Estimate of 3 years before anything can be done with the North Tower.

5.2 Redevelopment – Move Plan, Staffing Plan, etc.

Emails went out to families yesterday, May 21/25. Will start calls beginning of July.

Residents in Apple, Maple, Cherry Lane and 3 West will have the option to move first.

Staffing plans are completed. Will start posting mid-July. CUPE staff to reapply for lines.

3rd floor will be changed from ladies only to co-ed.

Staff training will begin in August in the new building, safety plans, med sleds, equipment.

Rooms to be completely set up before residents move in.

Once the date is officially confirmed by the Ministry then a media release will be sent out.

5.3 Construction Levy – email Resolution #68-25 – June 10, 2025

Construction Levy Resolution – the Board approved by email

	<p>5.4 Procurement – Internet/Telephone Service Provider – email Resolution #69-25 – June 20, 2025 Internet/Telephone Service Provider Resolution – the Board approved by email</p> <p>5.5 Behavioural Support Unit The Ministry has reached out to inquire if Cassellholme is still interested. Angie confirmed yes. The Ministry still hasn't made a decision.</p>	
6. Operations		
	<p>6.1 Operations Update Update in package. Angie invited the Board to attend to the Tri Shaw Bike Celebration on July 17/25 @ 10:00 a.m. if they are available. One of the Nurse Practitioner's has submitted her resignation to pursue further education. Restructuring to streamline the processes with only one Nurse Practitioner. Dr. Steele is also departing but will stay for the on-call. Dr. Gauthier will take over her residents. The new Acting DOC, Mel Cross is transitioning nicely into her position.</p> <p>6.2 MLTC Inspection – Verbal Report 3 inspectors were here for a week to review 2 critical incidents, a fall causing death, and responsive behaviors not documented on care plan. Angie noted we are back in compliance for the other orders. They are pleased with the improvements. Angie also noted we are adding information to the admission package that residents cannot request specific male, female culture of staff.</p> <p>6.3 2025 Operating Budget – Revision 1 Billy presented the Budget Revision 1 to the Board</p> <p><i>"Moved by Michelle Lahaye and seconded by Robert Corriveau that the Board approve Cassellholme's Operating Budget Revision 1, as presented, including an increase to budget operating revenue of 1.4% and an increase to budget operating expenses of 0.7%, resulting in levy savings of \$163,000.00 to be put to reserves."</i></p> <p>Res. #074-25 <u>Carried</u></p> <p>6.4 Procurement – ERP System Billy provided a presentation on Enterprise Resource Planning. Microsoft Business Control and BDO Digital Solutions. The Board verbally approved.</p> <p>6.5 CSS 2024-25 Audited Financial Statements</p> <p><i>"Moved by Robert Corriveau and seconded by Jim Bruce that the Board approve the Community Support Services Financial Statements for the year ending March 31, 2025, as presented."</i></p> <p>Res. #075-25 <u>Carried</u></p>	
7. IN-CAMERA		
	<p>Guests left the Meeting</p> <p><i>"Moved by Mark King and seconded by Michelle Lahaye that the Board proceed to an In-Camera session at 6:17 p.m."</i></p> <p>Res. #076-25 <u>Carried</u></p>	

	<p>7.1 Approval of the In-Camera Minutes – dated May 22, 2025 In-Camera Motion – Res. #077-25</p> <p>7.2 Confidential Matter – Redevelopment</p> <p>7.3 Confidential Matter – Governance In-Camera Motion – Res. #078-25</p> <p><i>“Moved by Jim Bruce and seconded by Robert Corriveau that the Board approve the In-Camera session to be adjourned at 6:58 p.m.”</i></p> <p>Res. #079-25 <u>Carried</u></p>	
B. CORRESPONDENCE		
	<p>B.1. Special Committee Meeting Presentation to the City of North Bay – June 16, 2025 - Cassellholme attending the Agency Boards and Commissions Meeting on June 16, 2025 and provided a presentation on Cassellholme's Accountability & Quality, New Clinical Team, Resident Satisfaction, Funding & Budget Review, and a Redevelopment update.</p>	
C. REQUEST FOR FUTURE AGENDA ITEMS		
	No items noted	
D. DATE OF NEXT MEETING		
	Thursday July 17, 2025 – Cassellholme Garden Room – 5:00 p.m.	
E. ADJOURNMENT		
	<p><i>“Moved by Robert Corriveau and seconded by Michelle Lahaye that the meeting be adjourned at 7:03 p.m.”</i></p> <p>Res. #080-25 Carried</p>	

Secretary

Chairman

June 18 2025

Subject: Cassellholme Redevelopment Update – June 18, 2025

Construction Activity - Percon

Highlights:

Phase 00 - Work complete.

Phase 1-A – Work complete

Phase 1-B sequencing remains unchanged from the previous report.

Refer to schedule notes of previous reports for comments on Draft Finishing Schedule and comments on Rev. 4 Schedule.

The owner's move in date has been confirmed for September 8 to September 16, 2025.

Schedule risks outlined in the March 2025 report have materialized resulting in the revised September 2025 move-in date.

Updated milestones have been coordinated with Cassellholme and are as follows:

Documentation submission to the Ministry of Long-Term Care (MOLTC): July 15, 2025

Anticipated Pre-Occupancy review by MOLTC: July 29, 2025

Cassellholme Move-in: Start – September 8, 2025, Finish September 16, 2025.

Current occupancy risks:

CO 171 - Temporary fire department connection

PC 159 - Relocate Phase 3 fire hydrant to Phase 1 PC 160 - Temporary Exist Signage

PC 161 - Flow switch & supervised valve, ATS wiring valve from generator

PC 162 - Stairwell Signage Revision

3 Stairwells

Fire door and seals

Meg Locks and system connection

PHASE 1-B

- Mechanical and electrical finishes are ongoing.
- Link construction - only flooring remaining and baseboard heaters
- Millwork installation finishing Level 1
- Finish paint coat on Level 1
- Full ceiling tile installation in progress on L5 and L1
- Flooring installation complete, final baseboard being installed
- Door and hardware finishing on Level 1

- Window covering installation is ongoing.
- Cubical curtains and patient lift installation being finalized.
- Washroom accessories installation is being finalized.
- BAS programming, Equipment start-ups and balancing is ongoing.
- FA verification is ongoing.
- Planting in progress for June/July.

Significant work in millwork installations, and drywall finishing, painting for the last weeks, furniture and appliances in place, kitchens and nursing stations in their last weeks of completion.

This month Percon and MJA to continue to review 2/3/4th by end of month for. Main push is on the ground floor and 5th for final completion and to be reviewed. Furniture room placement targeted for July 16. All TVs, small appliances, supplies to be in by mid July.

Movers have visited the site and met the staff to initiate the readiness process and will return August 13th for a mock-up run of how the day will play out. Outstanding visit with Healthcare Relocators.

Transition Planning Highlights

An updated summary is attached for reference.

Change Order Log - Please see the attached

Budget Update – To be provided separately, W. Brooks

Summary - 2025-06-18

Action	Sub Actions	Due Date
Total Completion Checklist - Ministry Submissions	Total Completion checklists to be submitted June 29; Total Completion documents July 15; Ministry target inspection July 29-Aug 5	2025-07-15
Art Fundraising		ongoing
Wood at mill for purpose	ideas have been noted and small WG; including Creative Industries - WG to assemble once individuals are available	ongoing
Outdoor Space	Commence in May; balcony furniture to be purchased	June/July
P1 Move		
HCR - Movers	Movers biweekly zoom meetings since May 26; with mockup date of Aug 13; Move will commence on Sept 8th-16th, Patient move on the 14th; Action register created and begin purging where ever possible so it is not all left to the end	2025-08-13
Resident Communication	Monthly communications provided next communication for room placement to begin mid to end of June	ongoing
Furniture delivery	Delivery of all furniture May 29th; placement to rooms have begun as floors are accepted; final placement July 16	2025-07-16
IT		
ID Access Card	To breakdown internal processes for profiles, roles, access; program the system and print the cards for implementation; to begin the printing process in July as staffing is determined priority	ongoing
Phone & TV System	Finalized and TV packages confirmed; Purchased of TVs in June and mounting in July	
Digital Menus/Boards	S/W - Mealsuite being implemented by CH management and TVs, and mounts purchased; to be placed mid July	
Bed Allocation - Indigenous and Speciality		
Bed Application - Licencing	Continue to have discussions with OH and Ministry on next steps	ongoing
Support Services		
Building Ready	kitchens, med rooms, soap, clinical office furniture, pandemic supplies, balcony furniture, medications, linens, food, laundry flow, elevator usage and timing, housekeeping and cleaning	July
Appliances	ordered and placement by mid July	2025-07-15
Storage Areas and supplies	shelving and ordering system ordered; all in place by end of July	July
Inventory Management Solution and Process	ordered 3rd party solution and to be implemented July	July
Emergency Response		
Fire plan	to be completed and signed by July 15; Medsled placement July; training ongoing	July
P2 Parking	Need to begin discussions and planning for start of P2 parking (winter 2026); options to be discussed with SLT	Winter 2026
Staff Training Plan		
Detailed Breakdown	Training to commence 3rd week of July with online videos and on floor training; simulated on unit training to commence in June to provide expectations of flow and effectiveness	July/August

Change Order Log - June 18 2025															
Person															
RFE	RFE	PC	CD	SI	RFI	CO	Work Description	Reason	Status	Date Issued	Quote Sent	Approval Date	Quoted	Approved	Contract Time (days)
1	1			1		1	Millwork revisions/clarifications	Coordination	Approved	18-Feb-22	17-Mar-22	28-Mar-22	\$34,553.53	\$34,553.53	
2	2	1				2	Emergency Switchboard revisions	Coordination	Approved	17-Feb-22	17-Mar-22	28-Mar-22	\$4,919.20	\$4,919.20	
3	3					3	Increase Builders Risk Insurance to Include Soft Costs	Lender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$29,846.88	\$29,846.88	
4	4					3	Cost associated to add Wrap Up Insurance Policy	Lender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$282,579.86	\$282,579.86	
5	5R1	2				5	Door revisions	Coordination	Approved	15-Mar-22	07-Apr-22	06-May-22	\$4,677.20	\$4,677.20	
6	6	3				4	Washroom Accessories Revisions	Coordination	Approved	28-Mar-22	22-Apr-22	25-Apr-22	\$863.50	\$863.50	
7	7	9					Removal existing foundations (Unit rate only - see RFE 16)	AHJ	Cancelled	21-Apr-22	25-Apr-22				
8	8	16				6	Provide new water valve at property line	AHJ	Approved	05-May-22	06-May-22	06-May-22	\$8,607.50	\$8,607.50	
9	9	4				41	North wing door revisions	Coordination	Approved	28-Mar-22	16-Jan-23	19-Jan-23	\$3,756.50	\$3,756.50	
10	10					7	Elevator pit lighting revisions	AHJ	Approved	29-Mar-22	09-May-22	16-May-22	(\$1,361.00)	(\$1,361.00)	
11	11	6				8	Transformer modifications	Cost Saving	Approved	07-Apr-22	09-May-22	27-May-22	(\$6,000.00)	(\$6,000.00)	
12	12 R1					9	Millwork edging revisions & Drawer modifications (per email April 25, 2022)	Cost Saving	Approved	N/A	19-May-22	01-Jun-22	(\$11,906.00)	(\$11,906.00)	
13	13						CANCELLED: Drawer modifications (SEE RFE 12R1)	Cancelled	N/A	09-May-22					
14	14	17				12	Temporary Hydrant at North Wing	AHJ	Approved	12-Apr-22	16-May-22	01-Jun-22	\$5,585.25	\$5,585.25	
15	15R2	7R1				36	Phase 1 temporary door revisions and hardware coordination	Coordination	Approved	02-Dec-22	06-Dec-22	10-Jan-22	\$4,539.70	\$4,539.70	
16	16R2	9				15	Removal of existing foundations	Site Condition	Approved	23-Apr-22	20-May-22	27-Jun-22	\$70,326.38	\$70,326.38	
17	17	11				11	Hardware revisions to Door V101	Coordination	Approved	27-Apr-22	19-May-22	01-Jun-22	\$6,046.70	\$6,046.70	
18	18R2	18				14	Revise pipe material storm main tee at Olive St.	Site Condition	Approved	13-May-22	20-May-22	29-Jun-22	\$7,885.44	\$7,885.44	
19	19	12				10	Temporary lighting in courtyard parking	Health & Safety	Approved	27-Apr-22	25-May-22	01-Jun-22	\$15,888.40	\$15,888.40	
20	20R1	8				13	Add card reader control for rear doors on elevators 1024 & 1025	Design Improvement	Approved	25-Apr-22	30-May-22	10-Jun-22	\$15,112.50	\$15,112.50	
21	21R1					16	Temporary Door Hardware supplied by Owner's Security Provider	Schedule Change	Approved	22-Jun-22	08-Jul-22	22-Jul-22	(\$6,650.00)	(\$6,650.00)	
22	22	23					Investigate/repair storm line blockage near property line at Olive St.	Site Condition	Cancelled	23-Jun-22	06-Jul-22				
23	23R2			19R1		17 R	Corrections and revisions to parking lot line in temporary and east parking areas	Owner Requested	Approved	16-Aug-22	15-Sep-22	22-Sep-22	\$3,454.00	\$3,454.00	
24	24R4	22R1				27	Provide temporary power feed to east parking lot lighting	Coordination	Approved	19-Aug-22	24-Oct-22	27-Oct-22	(\$8,416.88)	(\$8,416.88)	
25	25R1	25R1				18	Revision to waterline connections to existing building - Revised	Site Condition	Approved	03-Aug-22	05-Aug-22	11-Aug-22	\$42,426.23	\$42,426.23	
26	26	20				19	Revision to electrical panel E-1-C	Coordination	Approved	07-Jun-22	09-Aug-22	11-Aug-22	\$6,702.30	\$6,702.30	
27	27R1	19R1				23	Revision acoustic ceiling tile materials	Cost Saving	Approved	15-Sep-22	28-Sep-22	05-Oct-22	(\$66,054.48)	(\$66,054.48)	
28	28			23		20	Pile Rock Points	Contractor Requested	Approved	03-Aug-22	12-Aug-22	12-Aug-22	\$98,826.40	\$98,826.40	
29	29R3	28				33	Revision to Phase 1 & 2 sanitary and storm connections at grade beams	Coordination	Approved	03-Aug-22	09-Nov-22	22-Nov-22	\$21,724.63	\$21,724.63	
30	30	26				21	Revision to under-slab plumbing and inverts	Coordination	Approved	26-Jul-22	18-Aug-22	22-Sep-22	\$15,196.50	\$15,196.50	
31	31	10				40	Revision to the fire and combination fire/smoke dampers	AHJ	Approved	26-Jul-22	15-Sep-22	26-Jan-23	\$134,858.85	\$134,858.85	
32	32R1	14					Door frame material revisions along corridor 1165	Design Improvement	Not Accepted	11-Aug-22	31-Aug-22				
33	33					24	Revised wood frame design for Jams	Cost Saving	Approved	09-Sep-22	28-Sep-22	05-Oct-22	(\$12,750.00)	(\$12,750.00)	
34	34R4	21R3				29	Provide new grounding loop for new building service	AHJ	Approved	22-Aug-22	28-Oct-22	08-Nov-22	\$77,892.15	\$77,892.15	
35	35R3	27R2				35	Delete deck mounted soap dispensers	Owner Requested	Approved	21-Nov-22	05-Dec-22	10-Jan-23	(\$4,081.00)	(\$4,081.00)	
36	36R4	15R				117	Door hardware revisions to door 1347a	Coordination	Pending	12-Oct-22	18-Apr-24	29-Apr-24	\$10,606.20	\$10,606.20	
37	37	13R				31	Janitor room door revisions	Coordination	Approved	19-Sep-22	19-Sep-22	10-Nov-22	\$4,785.00	\$4,785.00	
38	38	29				22	Existing Service Plug Requirement	Coordination	Approved	11-Aug-22	23-Sep-22	10-Oct-22	\$2,414.10	\$2,414.10	
41	41	24R1				32	Provide grilles on type C7 fan radiation in bench in Auditorium 1005	Owner Requested	Cancelled	16-Sep-22					
39	39	30					After hours paving of East Parking Lot	Owner Requested	Cancelled	16-Sep-22	28-Sep-22				
40	40R1	32R1				25	Revision to existing sanitary line	Site Condition	Approved	21-Sep-22	29-Sep-22	06-Oct-22	\$615,577.36	\$615,577.36	180
47	47R1	33				43	Structural revisions to Phase 1 framing, Phase 2 framing, pile caps and piles	Coordination	Approved	23-Sep-22	11-Jan-23	21-Jan-23	\$37,038.71	\$37,038.71	4
42	42R1	34				26	Water storage tank layout and structural revisions	Coordination	Approved	26-Sep-22	14-Oct-22	27-Oct-22	\$3,597.83	\$3,597.83	
43	43	35R				61	Revision to North wing elevator brackets for rail attachments	Coordination	Approved	07-Oct-22	20-Jun-23	27-Jun-23	\$11,964.96	\$11,964.96	
51	51	36R2				44	Revision to brace frame VB105	Coordination	Approved	09-Nov-22	13-Dec-22	26-Jan-23	\$9,497.44	\$9,497.44	
45	45	37				30	Revision to light fixtures P5 and P6	Coordination	Approved	11-Oct-22	31-Oct-22	08-Nov-22	\$2,369.33	\$2,369.33	
48	48	38				37	Structural beam revisions at Block B roof terraces balconies	Coordination	Approved	20-Oct-22	13-Dec-22	10-Jan-23	\$969.52	\$969.52	
49	49R2			36R1		60	Structural clarifications - structural steel and rebar shop drawings	Coordination	Approved	20-Jan-23	10-Mar-23	18-Jun-23	\$2,768.37	\$2,768.37	
46				7R1		28	Provide slab Mounting brackets for smoke shelter	Site Condition	Approved	17-Oct-22	25-Oct-22	01-Nov-22	\$1,050.68	\$1,050.68	
51	51R1	39				38	Add smoke detectors in corridors of RIA areas	Coordination	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$5,258.00	\$5,258.00	
44R1				22		34	Provide additional steel modifications outlined in S1022	Coordination	Approved	27-Jul-22	16-Nov-22	22-Nov-22	\$3,300.11	\$3,300.11	
56	56	41					Additional elevator controls	Coordination	Pending	07-Dec-22					
54	54	42				45	Revision to sliding door frame details	Coordination	Approved	21-Dec-22	08-Feb-23	28-Feb-23	\$8,783.50	\$8,783.50	
54R1	54R1	42				46	Provide fixed mirrors in Staff washrooms	Coordination	Approved	10-Jan-23	03-Feb-23	28-Feb-23	\$7,507.50	\$7,507.50	
52	52			39		48	Correct the cost of fixed mirrors from C0H46	Coordination	Approved	10-Jan-23	03-Mar-23	21-Mar-23	(\$2,035.00)	(\$2,035.00)	
55	55	43					Revision relay bases on smoke detectors related to door hold opens for S1039	AHJ	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$3,014.00	\$3,014.00	
57	57	44					Revision range hood colour	Owner Requested	Cancelled	18-Jan-23					
54	54R1			41		42	Revision to L02 & L02-1 lavatory fixtures	Coordination	Approved	18-Jan-23	17-Jan-23	21-Feb-23	\$5,193.10	\$5,193.10	
58	58	45					Remedial modifications to pile caps and grade beams - Phase 1	Site Condition	Approved	28-Nov-22	10-Jan-23	20-Jan-23	\$14,145.87	\$14,145.87	4
60	60	46					Revisions to operable window vent type	Coordination	Cancelled	06-Feb-23					
95	95	47				52	Modifications to generator ESB breakers	Coordination	Approved	07-Feb-23	24-Mar-23	03-May-23	\$19,405.10	\$19,405.10	
72	72R3	47				79	Revision office door locations, electrical from PC47	Owner Requested	Approved	23-Mar-23	08-Sep-23	09-Sep-23	\$10,312.50	\$10,312.50	
59	59	48R					Revision office door locations, typical millwork from PC47	Owner Requested	Approved	15-Aug-23	15-Aug-23	07-May-24	\$11,985.60	\$11,985.60	
62	62R2	49				54	Revisions to electrical to accommodate Kitchen Equipment Phase 1	Coordination	Approved	14-Feb-23	17-Mar-23	27-Mar-23	\$501.60	\$501.60	
							Typical Bedroom Mockup	Owner Requested	Approved	09-Mar-23	03-May-23	06-Jun-23	\$75,577.95	\$75,577.95	
							Revision rated floor assembly ULC Listed Design No.	Cost Saving	Cancelled	22-Mar-23					
							Revision to select light fixtures to alternate product	Design Improvement	Approved	22-Mar-23	20-Apr-23	26-Apr-23	\$0.00	\$0.00	
65	65	52				57	Delete select cubical curtains and provide track breaks in patient lift tracks	Coordination	Approved	29-Mar-23	12-May-23	01-Jun-23	(\$5,382.50)	(\$5,382.50)	

75	75R1	53			69	Electrical revisions for elevator connections	Coordination	Approved	30-Mar-23	29-Jun-23	03-Aug-23	\$18,212.70	\$18,212.70
		54				Revisions to interior expansion joints types	Coordination	Cancelled	30-Mar-23				
68	68	55			56	Existing Water Room pull station	Coordination	Approved	05-Apr-23	17-May-23	23-May-23	\$1,142.90	\$1,142.90
67	67	56			55	Revision to brace frame V8205	Coordination	Approved	17-Apr-23	12-May-23	18-May-23	\$1,164.02	\$1,164.02
82	82R2	57R				Revision to biometric readers	Owner Requested	Approved	18-Apr-23	01-Sep-23	25-Sep-23	\$21,023.00	\$21,023.00
64	64			49	51	Tree Removal at End of Block B	Site Condition	Approved	03-Nov-22	20-Apr-23	26-Apr-23	\$2,117.50	\$2,117.50
66	66R1	58			68	Clarification to area drains	Coordination	Approved	20-Apr-23	19-Jul-23	27-Jul-23	\$25,942.40	\$25,942.40
77	77R1	59			85	Fiber optic connection to existing building	Coordination	Approved	02-May-23	25-Jul-23	12-Oct-23	\$10,118.90	\$10,118.90
78	78	60			63	Additional pot light in Bedroom Type "D"	Coordination	Approved	02-May-23	26-Jun-23	04-Jul-23	\$2,865.50	\$2,865.50
		61				Revision to clarify clay unit product	Discontinued Product	Pending	09-May-23				
71	71	62R			59R	Modifications to elevator framing for door supports and additional pit ladder	Coordination	Approved	23-May-23	05-Jun-23	27-Jun-23	\$66,131.08	\$66,131.08
		63				Patching of existing asphalt drive ways	Owner Requested	Cancelled	23-May-23				
81	81	64			65	Flooring revisions	Coordination	Approved	25-May-23	07-Jul-23	20-Jul-23	\$7,090.72	\$7,090.72
80	80R2	65			84	Owner requested revisions to Kitchen Equipment	Owner Requested	Approved	25-May-23	22-Sep-23	03-Oct-23	\$68,113.10	\$68,113.10
73	73	66			62	Delete kitchen equipment soap and towel dispenser accessories	Owner Requested	Approved	29-May-23	20-Jun-23	27-Jun-23	(\$2,670.00)	(\$2,670.00)
126	126R2	67R3			115	Tie-in to existing fire alarm and PA systems	Coordination	Approved	30-May-23	21-Mar-24	12-Apr-24	\$18,950.80	\$18,950.80
87	87	68			70	Revision to bouves	Coordination	Approved	30-May-23	02-Aug-23	08-Aug-23	\$660.00	\$660.00
69	69	69			58	Patent lift system power supply covers	Owner Requested	Approved	01-Jun-23	05-Jun-23	22-Jun-23	\$10,222.30	\$10,222.30
83	83	70			67	Revision to stair guard assembly	Coordination	Approved	06-Jun-23	19-Jul-23	26-Jul-23	\$726.00	\$726.00
84	84	71			66	Revision to Ceramic tile type CT2.1 in select rooms	Owner Requested	Approved	15-Jun-23	19-Jul-23	25-Jul-23	\$0.00	\$0.00
74	74R1	72R			64	Temporary support angles for Block C structural frame	Coordination	Approved	13-Jun-23	28-Jun-23	04-Jul-23	\$10,563.30	\$10,563.30
69	69R1				71	Removal of existing foundations at electrical duct bank trench	Site Condition	Approved	14-Jun-23	07-Jul-23	09-Aug-23	\$10,095.80	\$10,095.80
76	76R3	61			72	Revision to clay unit masonry product	Coordination	Approved	09-May-24	26-Jun-24	12-Aug-24	\$55,860.00	\$55,860.00
		73				Revise solid surface finish colour on millwork M30 & M31	Owner Requested	Cancelled	12-Jul-23				
		74				Additional structural support at 5th floor trench drain	Coordination	Pending	12-Jul-23				
90	90	75R			74	Revised detail at expansion joint at gridline 23 between S & T/T.2.	Coordination	Approved	12-Jul-23	14-Aug-23	24-Aug-23	\$85,513.40	\$85,513.40
92	92				75	Revised rebar stirrups at elevator conduit duct bank	Coordination	Approved	18-Jul-23	23-Aug-23	30-Aug-23	\$1,036.20	\$1,036.20
93	93			148	76	Revision to window sill support material detail	Contractor Requested	Approved	23-Aug-23	29-Aug-23	05-Sep-23	\$3,312.89	\$3,312.89
102		76			86	Coring of foundation for temporary generator connection	Coordination	Approved	25-Jul-23	03-Oct-23	11-Oct-23	\$3,850.00	\$3,850.00
103	103R3	76R2			91	Connection for Portable Genset and Load Bank Testing	Owner Requested	Approved	06-Feb-24	22-Feb-24	12-Mar-24	\$116,723.25	\$116,723.25
94	94	77			77	Revision to jockey pump electrical feed	Coordination	Approved	26-Jul-23	01-Sep-23	12-Sep-23	\$5,904.80	\$5,904.80
98	98	78			82	Revised wall depth in laundry Rooms to accommodate 4" drain pipe	Coordination	Approved	27-Jul-23	19-Sep-23	03-Oct-23	\$246.50	\$246.50
108	108	79			111	Delete fire damper at return air duct in penthouse level	Coordination	Approved	31-Jul-23	24-Oct-23	21-Mar-24	(\$497.00)	(\$497.00)
97	97R1	80R			81	Revised wall thickness to accommodate pipe size	Coordination	Approved	03-Aug-23	19-Sep-23	03-Oct-23	\$3,090.10	\$3,090.10
96	96	81			83	Domestic booster pump power feed	Coordination	Approved	23-Aug-23	13-Sep-23	02-Oct-23	\$6,792.50	\$6,792.50
		82			156	Revision to Drew St. entrance sanitary & storm pipes for interferences	Coordination	Approved	28-Aug-23	11-Feb-24	25-Feb-24	\$54,487.51	\$54,487.51
105	105	83			88	Electric heaters for temporary heat in rooms at junction between Phase 1 and 2	Coordination	Approved	15-Sep-23	10-Sep-23	24-Oct-23	\$5,335.90	\$5,335.90
		84				Investigation for tie-in to existing PA system	Coordination	Cancelled	15-Sep-23				
		85		67	80	Ductwork revisions related to SI857	Coordination	Approved	06-Jun-23	02-Aug-23	25-Sep-23	\$1,439.90	\$1,439.90
103	103R1	85			89	Additional louvre colour	Coordination	Approved	02-Oct-23	30-Oct-23	10-Nov-23	\$3,300.00	\$3,300.00
106	106	86			87	Chiller support frames	Coordination	Approved	02-Oct-23	17-Oct-23	18-Oct-23	\$42,145.73	\$42,145.73
112	112R1	87			96	Revised light fixture type U & U1	Coordination	Approved	17-Oct-23	29-Nov-23	07-Jan-24	\$2,753.30	\$2,753.30
114	114	88			94	Revise storm drain piping from the roof of Stair Shaft #5	Coordination	Approved	26-Oct-23	14-Nov-23	05-Dec-23	\$8,269.80	\$8,269.80
120	120R4	89			114	Add digital menu board connections at each dining area	Owner Requested	Approved	31-Oct-23	01-Apr-24	12-Apr-24	\$15,745.40	\$15,745.40
116	116	90			100	Additional roof anchors at chimney for Boiler #4	Coordination	Approved	01-Nov-23	20-Nov-23	10-Jan-24	\$35,019.60	\$35,019.60
		91			97	Revision to flooring materials in corridors and resident vestibules	Owner Requested	Approved	08-Nov-23	22-Nov-23	07-Jan-24	\$0.00	\$0.00
		92				Provide a permanent load bank for generator testing	Coordination	Pending	08-Nov-23				
132	132R2	93			127	Revision for door controls	Coordination	Approved	10-Nov-23	08-May-24	23-May-24	\$55,073.65	\$55,073.65
117	117	94			93	Ground connection from pole to transformer	Coordination	Approved	14-Nov-23	24-Nov-23	27-Nov-23	\$3,122.90	\$3,122.90
104	104R2				90	Additional track components for lift track in room S091 - Submittal 135	Coordination	Approved	30-May-23	31-Oct-23	10-Nov-23	\$2,448.60	\$2,448.60
111	111R1			91R2	92	Revision to ductwork related to ERV#1 and SI#91R2	Coordination	Approved	15-Sep-23	16-Nov-23	20-Nov-23	\$4,701.40	\$4,701.40
		95R				Typical resident room and walkroom storage hinges	Owner Requested	Cancelled	20-Nov-23				
121	121R2	96R			102	Typical resident room and walkroom millwork revisions	Owner Requested	Approved	22-Nov-23	09-Jan-24	15-Jan-24	\$28,778.20	\$28,778.20
123	123R2	97R			101	Revision to resident room drapes	Owner Requested	Approved	22-Nov-23	08-Jan-24	10-Jan-24	\$4,059.00	\$4,059.00
		98				Additional lightning protection	Coordination	Cancelled	27-Nov-23				
125	125R2	99R			103	Toggle switch at flusher disinfectant in soiled utility rooms	Coordination	Approved	29-Nov-23	11-Jun-24	15-Jan-24	\$1,651.10	\$1,651.10
135	135R1	100			105	Revise drainage for balcony/roof areas	Coordination	Approved	29-Nov-23	15-Feb-24	27-Feb-24	\$19,183.78	\$19,183.78
110	110R1			80	95	Costs associated with piping clarification in SI#80	Coordination	Approved	15-Aug-23	30-Nov-23	14-Dec-23	\$22,236.50	\$22,236.50
		101				Delete telephone cables between communications cabinets	Owner Requested	Cancelled	19-Dec-23				
					53	Phase 2 Piling	Site Condition	Approved	08-Jan-24	08-Jan-24	10-Jan-24	\$0.00	\$0.00
129	129R1	102			104	Revision to Clean Utility Millwork M13	Owner Requested	Approved	22-Dec-23	24-Jan-24	30-Jan-24	(\$29,960.00)	(\$29,960.00)
134	134R2	103			112	Delete resident room lower entertainment boxes	Owner Requested	Approved	02-Jan-24	15-Mar-24	03-Apr-24	(\$112,848.00)	(\$112,848.00)
133	133	104			106	Revisions to Phase 2 Structural Steel	Coordination	Approved	04-Jan-24	02-Feb-24	27-Feb-24	\$13,369.24	\$13,369.24
136	136	105			118	Wardensguard elevator control tie-in	Coordination	Pending	08-Jan-24	17-Apr-24	29-Apr-24	\$32,157.40	\$32,157.40
					98	Asphalt deficiency warranty extension	Deficiency Reconciliation	Approved	06-Dec-23	14-Dec-23	11-Jan-24	(\$7,500.00)	(\$7,500.00)
127	127				99	CSA IPAC training course	Contractor Requested	Approved	10-Nov-23	02-Jan-24	11-Jan-24	(\$550.00)	(\$550.00)
139	139R	106			109	Revision to Block D tub rooms	Coordination	Approved	24-Jan-24	26-Feb-24	07-Mar-24	\$7,681.30	\$7,681.30
148	148R1	107			122	Support posts for med sled system in stairwells	Owner Requested	Approved	31-Jan-24	01-May-24	07-May-24	\$53,607.07	\$53,607.07
141	141	108			108	Revise outlet locations in Type C Bedrooms	Owner Requested	Approved	08-Feb-24	21-Feb-24	07-Mar-24	\$1,907.40	\$1,907.40
140	140				107	Delete riding band detail at Penthouse	Cost Saving	Approved	21-Feb-24	21-Feb-24	27-Feb-24	(\$10,600.00)	(\$10,600.00)
137	137				110	Slab edge firestop detail revision	Coordination	Approved	09-Feb-24	04-Mar-24	07-Mar-24	\$19,165.00	\$19,165.00
145	145				113	Extent of stud edge at curtain wall block C - Phase 1	Coordination	Approved	22-Mar-24	22-Mar-24	04-Apr-24	\$3,637.92	\$3,637.92
		109R				Clarification to temporary soffit and heating details	Cancelled	Pending	07-Mar-24				
146	146	110			116	Add door S136 and associated hardware	Coordination	Approved	04-Mar-24	05-Apr-24	26-Apr-24	\$11,698.50	\$11,698.50

147	147R1	111R			135	Revisions to communication cabinets racks and distribution	Coordination	Approved	14-Mar-24	02-Jul-24	29-Jul-24	\$22,195.00	\$22,195.80
150	150	112			123	Radiant heater piping enclosures	Coordination	Approved	14-Mar-24	22-Apr-24	22-May-24	\$9,624.86	\$9,624.86
151	151	113			119	Revisions to Resident Washrooms to Accommodate Plumbing Drain	Coordination	Approved	22-Apr-24	22-Apr-24	29-Apr-24	\$5,554.06	\$5,554.06
152	152R1	114			126	Revisions to water room door hardware	Coordination	Approved	20-Mar-24	07-May-24	23-May-24	\$8,929.80	\$8,929.80
156	156	116R			121	Revision to door handle and base bumpers	Coordination	Approved	02-May-24	01-May-24	07-May-24	\$14,213.38	\$14,213.38
153	153				129	Revision to cabinet locks	Owner Requested	Approved	24-Apr-24	24-Apr-24	24-May-24	\$1,540.57	\$1,540.57
154	154			193	129	Delete Sprinkler Control Valve	Cost Saving	Approved	01-May-24	24-Apr-24	07-May-24	(\$500.00)	(\$500.00)
155	155	117			124	Add temporary heat trace system to pipes at underside of server 2078 & 2086	Coordination	Approved	08-Apr-24	08-May-24	15-May-24	\$21,541.30	\$21,541.30
157	157	118			128	Phase 1 - Roof level sun control outrigger support	Coordination	Approved	11-Apr-24	06-May-24	24-May-24	\$19,342.14	\$19,342.14
160	160	119R			132	Kill switch for Ground Floor Server 1067	Coordination	Approved	13-May-24	30-May-24	06-Jun-24	\$2,971.10	\$2,971.10
159	159				125	Revise millwork pulls	Cost Saving	Approved	10-May-24	10-May-24	23-May-24	(\$4,132.80)	(\$4,132.80)
163	163	120			133	Additional exit signs at double egress doors	Coordination	Approved	29-May-24	11-Jun-24	23-Jul-24	\$22,341.00	\$22,341.00
162	162	121R			134	Add end enclosures to sneeze guards	AHJ	Approved	03-Jun-24	12-Jun-24	23-Jul-24	\$10,373.00	\$10,373.00
		122				Brick support at level 2 balcony/roof	Coordination	Pending					
					130	Delay Claim Settlement	Delay Claim	Approved	04-Jun-24	04-Jun-24	06-Jun-24	\$317,200.00	\$317,200.00
148	149				131	Additional cubicle curtains Phase 2	Coordination	Approved	17-Apr-24	17-Apr-24	29-May-24	\$10,670.00	\$10,670.00
		123				Replace damaged trees by winter salt at highway	Site Condition	Cancelled	08-Jul-24	19-Jul-24		\$34,672.55	
168	168R	124			138	Circulating and clarifications for pumps P6, P7, P20 & P21	Coordination	Approved	18-Jul-24	09-Aug-24	29-Aug-24	\$1,821.00	\$1,821.60
167	167				136	Revision to hardware on doors 1018a, 1030b, 1165	Coordination	Approved	22-Jul-24	22-Jul-24	29-Jul-24	\$1,056.00	\$1,056.00
169	169R	125			137	Revision to soffit detail at 1064 & 1075	Coordination	Approved	22-Jul-24	07-Aug-24	14-Aug-24	\$5,908.76	\$5,908.76
		126				Add hot water recirculation line to washers	Design Improvement	Cancelled	22-Jul-24		11-Sep-24		\$0.00
		127			140	Generator shore power circuit	Coordination	Approved	07-Aug-24	03-Sep-24	19-Sep-24	\$6,043.40	\$6,043.40
		128			141	Revision to 5th floor Dining Windows & exhaust duct	Coordination	Approved	13-Aug-24	09-Sep-24	19-Sep-24	\$20,700.61	\$20,700.61
		129			142	Rework roof drain above 5th floor balcony	Coordination	Approved	19-Aug-24	11-Sep-24	19-Sep-24	\$4,275.35	\$4,275.35
175	175R	130R			143	Revised - Insulation tie-in at temporary wall to curtainwall	Coordination	Approved	19-Sep-24	24-Sep-24	03-Oct-24	\$5,417.50	\$5,417.50
171	171			135	139	Credit for revisions to PIV valves from SI135	Cost Saving	Approved	18-Jul-24	15-Aug-24	29-Aug-24	(\$4,964.00)	(\$4,964.00)
		131				Revised - Gas detection in generator room #6011	Regulatory Change	Pending	06-Nov-24				
		132			144	Water room drywall revision	Coordination	Approved	19-Sep-24	29-Sep-24	04-Oct-24	\$1,045.44	\$1,045.44
					137	Clarification to handrail corners	Coordination	Approved	24-Jul-24				
					138	Compositly Slab Crack remediation	Coordination	Approved	14-Sep-24				
					142	Outwork revisions at Chapel 1027	Coordination	Approved	12-Sep-24				
					141	Revised - Location of Electrical Panel in Janitor Rooms	Coordination	Approved	01-Oct-24				
					143	Revision to bulkheads at corridor 1032	Coordination	Approved	17-Sep-24				
		133			146	Revision to balcony ceiling panels at tapered beams	Owner Requested	Approved	21-Oct-24	22-Oct-24	29-Oct-24	\$0.00	\$0.00
					144R(2)	Revised (2) - Temporary link connection details	coordination	Approved	16-Oct-24				
					145	Clarification to boiler breaker feeds and temp link heaters	coordination	Approved	08-Oct-24				
					146	Pevice rating at column 12.1-F	coordination	Approved	10-Oct-24				
		177			141R	Reframing and hardware revision relative to SI141R	coordination	Approved	08-Oct-24	15-Oct-24	21-Oct-24	\$1,364.66	\$1,364.66
					147	Clarification to typical windows drainage	coordination	Approved	22-Oct-24				
181	181	134			147	Add Handrails to link	Architect omission	Approved	20-Nov-24	20-Nov-24	20-Nov-24	\$5,268.77	\$5,268.77
					148	Clarification to shaft bottom closure location	coordination	Approved	30-Oct-24				
					149	Clarification to penthouse glycol tank wiring	coordination	Approved	06-Nov-24				
					150	Revision to fireplace hearth stone in S115	coordination	Approved	19-Nov-24				
					151	Cancelled: Miscellaneous Structural Clarifications	coordination	Approved	02-Apr-25				
180R		144R2			148	Temporary Link Connection details	coordination	Approved	15-Nov-24	02-Dec-24	10-Dec-24	\$10,226.30	\$10,226.30
					152	Revisions breakers and raceway at IF Room 6003	coordination	Approved	20-Nov-24				
					149	Gas detection controller in generator room 6011	coordination	Approved	02-Dec-24	02-Dec-24	10-Dec-24	\$3,942.40	\$3,942.40
					153	Austco Nurse Call alert info	coordination	Approved	09-Dec-24				
					154	Revised FHC location main floor phase 1	coordination	Approved	11-Dec-24				
		135			152	Modify alternating tread ladder construction in penthouse	coordination	Approved	12-Dec-24	30-Jan-25	07-Feb-25	\$5,830.00	\$5,830.00
					155	Revision to dryer surround opening dimensions	coordination	Approved	06-Jan-25				
					150	Add Handrails to link (2nd part)	coordination	Approved	17-Dec-25	15-Dec-25	20-Dec-25	\$4,548.50	\$4,548.50
		136			151	Temporary cladding at lounge bump-out to existing construction	coordination	Approved	06-Jan-25	30-Jan-25	13-Jan-25	\$12,562.00	\$12,562.00
					156	Revisions 2 Clarification to gypsum ceilings in stairwells	coordination	Approved	11-Mar-25				
					157	Clarification to balcony soffit heights	coordination	Approved	14-Jan-25	30-Jan-25	07-Feb-25	\$1,650.00	\$1,650.00
137					154	Provide cricketed backslope insulation between ERV1 and MUA#2	Percon	Approved	15-Jan-25	30-Jan-25	07-Feb-25	\$4,455.00	\$4,455.00
138					155	Provide keypad locksets on Resident laundry room doors	Owner Requested	Approved	16-Jan-25	30-Jan-25	07-Feb-25	\$4,455.00	\$4,455.00
139						Cancelled - Provide range hood in gathering space kitchen S116a	Owner Requested	Approved	11-Mar-25				
140					153	Millwork revisions for site coordination issues	coordination	Approved	22-Jan-25	30-Jan-25	07-Feb-25	\$1,670.35	\$1,670.35
					159	Furr-out around FA panel in Med room 1070	coordination	Approved	30-Jan-25	11-Mar-25	25-Mar-25	\$1,247.07	\$1,247.07
191					159	Revision to ceilings bulkheads in corridor 5082 and 5099	coordination	Approved	03-Mar-25				
					160	Revised - Ceiling height in corridor 5081	coordination	Approved	30-Jan-25				
					157	Modify stainless steel coat 2078	coordination	Approved	10-Feb-25	05-Mar-25	13-Mar-25	\$0.00	\$0.00
		141			161	Revision to fireplace hearth stone in S115	coordination	Approved	12-Feb-25				
					160	Revised counter support at MEO under counter hedge	Owner Requested	Approved	12-Feb-25	11-Mar-25	25-Mar-25	\$2,694.91	\$2,694.91
192	162				165	Temporary Cladding of columns exposed to exterior in P1	coordination	Approved	12-Feb-25	08-Apr-25	15-Apr-25	\$10,963.13	\$10,963.13
193R1	143				162	Revision to shower floor drains for sheet flooring	coordination	Approved	12-Feb-25				
					158	Modify rated wall at Room S115 to suit piping	coordination	Approved	25-Mar-25	25-Mar-25	25-Mar-25	\$4,923.41	\$4,923.41
194R1	144				163	Revisions to door frame protection	coordination	Approved	01-Feb-29				
					164	Revised 2. Relocate Shower room storage cabinets	coordination	Approved	24-Mar-25				
					145	Cancelled Add LCD Austco annunciator displays for nurse call in P1	coordination	Approved	15-Apr-25				
					165	Clarifications on IF room 6003 panel terminations and rack equipment locations	coordination	Approved	25-Feb-25				
196	146				162	Horizontal cable management and access control data drop	coordination	Approved	24-Feb-25	01-Apr-25	01-Apr-25	\$4,105.20	\$4,105.20

			166	Drywall built to central joint locations	coordination	Approved	03-Mar-25						
			167	Clarification to expansion joint details	coordination	Approved	04-Mar-25						
		147		Cancelled: Add closure panel to back pans on 3rd floor curtainwall	coordination	Approved	07-Apr-25						
202R1	148		166	Door hardware revisions	Owner request/coordination	Approved	10-Mar-25	09-Apr-25	15-Apr-25	\$20,851.60		\$20,851.60	
			168	Revised Kitchen hood in gathering Space kitchen	coordination	Approved	11-Mar-25						
			169	Install heat pump in shower room S105	coordination	Approved	11-Mar-25						
195R1	149	164R2	161	Revised: Filter panels and relocated upper cabinets of SW164 Revised 2	coordination	Approved	24-Mar-25	18-Mar-25	04-Apr-25	\$804.65		\$804.65	
197	150R		171	Wall closure at soffit construction in Janitor Room 1065	coordination	Approved	20-Mar-25	02-Apr-25	02-Apr-25	\$3,241.99		\$3,241.99	
			170	Revision to cubical curtains in tub rooms	coordination	Approved	17-Mar-25						
			172	Closure at hopper fixture SS82 base to wall	coordination	Approved	20-Mar-25						
151				Revise fireplace hearth material	coordination	Approved	24-Mar-25						
199	152		164	Revised Sentronic doors to 24V	coordination	Approved	24-Mar-25						
153			167	Revision to ceiling in lobby S502	coordination	Approved	25-Mar-25	07-Apr-25	15-Apr-25	\$6,264.50		\$6,264.50	
										\$0.00		\$0.00	
			175	Installation of TV mounts in residents rooms	as per contract	Approved	15-Apr-25						
			174	Clarification on location of fireproof switches	coordination	Approved	02-Apr-25			\$55,094.46		\$55,094.46	
			173	Revision to BIF operator buttons	coordination	Approved	02-Apr-25	02-Apr-25	05-May-25	\$816.90		\$816.90	
154			168	Cabinet lock revisions for keying	owner request	Approved	17-Apr-25	17-Apr-25	27-Apr-25	\$8,505.09		\$8,505.09	
				Austro nomenclature and IT info clarification	coordination	Approved	28-Apr-25						
155			176	Revision to storm line serving existing building at Apple Wing	Design Improvement	Approved	01-May-25						
				Ceiling height revisions in corridors 1030 1032	coordination	Approved	06-May-25						
			178	Comms cabinet in block c level 5	Design Improvement	Approved	14-May-25						
			179	Clarifications for interferences at clean-out access doors	coordination	Approved	14-May-25						
			180	Clarification for quantity of lockers in staff lockers	coordination	Approved	14-May-25						
156				Revise colour on P2 exterior louvre	coordination	Approved	22-May-25						
157			171	Revised Temporary fire department connection extension	Authority Having Jurisdiction	Approved	23-May-25	23-May-25	04-Jun-25	\$9,400.60		\$9,400.60	
209	158			Add Smoke detector in control room 1020	Authority Having Jurisdiction	Approved	29-May-25						
			181	Delete light fixtures over M17 in rooms 1064 and 1075	coordination	Approved	29-May-25						
207			170	Extend thresholds at balcony doors	Coordination	Approved	29-May-25	29-May-25	02-Jun-25	\$1,650.00		\$1,650.00	
159	1			Relocate P3 fire hydrant to P1	Coordination	Approved	04-Jun-25						
160	1			P1 temporary exit signage	Coordination	Approved	11-Jun-25	17-Jun-25	18-Jun-25				
161	1			Flow switch, supervised valve and ATS wiring revision	Coordination	Approved	11-Jun-25	17-Jun-25	18-Jun-25				
162				Stairwell signage revision	Coordination	Approved	12-Jun-25						
163				Add countertop infill at rethren ovens in servery millwork	Coordination	Approved	13-Jun-25						
		1		Relocate main floor pot lights conflicting with memory box millwork	Coordination	not approved	17-Jun-25						
Total - As of Issue Date											\$2,571,411.14	\$2,516,763.99	

YTD Project Budget to Actual

Cassellholme Redevelopment
Commencement to date:

Cassellholme

April 30, 2025

Mar 2025

Apr 2025

Budget Item	Description	Board Approved Budget	Spent Commencement to Previous Month	Current Month	Total Spent to Date	Budget Remaining	% of Budget Spent
A1	Land	-	-	-	-	-	0.0%
A2	Land Legal Fees and others	-	-	-	-	-	0.0%
A3	Property Taxes	-	-	-	-	-	0.0%
B1.1	Construction Cost - Phase 1	52,954,402	49,995,627	809,477	50,805,104	2,149,299	95.9%
B1.2	Construction Cost - Phase 2 & 3	48,626,198	4,670,704	-	4,670,704	43,955,494	9.6%
B1.3	Budget Increases - Change Orders	2,469,812	1,897,340	75,616	1,972,956	496,856	79.9%
B1.4	Holdback Retained	-	7,353,277	115,062	7,468,339	7,468,339	0.0%
B1.4a	Holdback Released	-	20,840	-	20,840	20,840	0.0%
B1.5	Owner Hard Costs	7,046	7,046	-	7,046	-	100.0%
B2	Demolition	-	-	-	-	-	0.0%
B3	Construction Contingency	4,026,832	-	-	-	4,026,832	0.0%
B3	Contingency Reductions- Change Orders	2,469,812	-	-	-	2,469,812	0.0%
C1	Architect	3,305,965	2,890,941	-	2,911,617	394,349	88.1%
C2	Structural Engineer	417,800	362,107	3,650	365,757	52,043	87.5%
C3	Mechanical Electrical Engineer	1,359,186	1,222,022	-	1,222,022	137,164	89.9%
C4	Civil Engineer	154,927	146,125	-	146,125	8,802	94.3%
C5	Landscape Architect	55,213	44,590	-	44,590	10,623	80.8%
D1	Geotechnical / Environmental	29,751	29,751	-	29,751	0	100.0%
D2	Land Surveyor	-	-	-	-	-	0.0%
D3	Energy Modelling Consultant	87,145	87,145	-	87,145	-	100.0%
D4	Commissioning Consultant	78,066	52,836	800	53,636	24,430	68.7%
D5	AV and Acoustics Consultant	62,529	50,179	-	50,179	12,350	80.2%
D6	Food Services Consultant	22,263	20,763	-	20,763	1,500	93.3%
D7	Elevator Consultant	9,713	6,213	-	6,213	3,500	64.0%
D8	Cost Consultant	89,770	89,770	-	89,770	-	100.0%
D9	Hardware Consultant	4,000	4,000	-	4,000	-	100.0%
D11	Life Safety and Fire Consultant	3,038	3,038	-	3,038	-	100.0%
D10	Misc. Consultants	400,655	224,342	-	224,342	176,313	56.0%
E1	Development Charges	-	-	-	-	-	0.0%
E2	Building Permit	-	-	-	-	-	0.0%
E3	Miscellaneous Permits	31,235	31,235	-	31,235	0	100.0%
F1	Insurance - Liability & Builder's Risk	-	-	-	-	-	0.0%
F2	Pre-Opening Expenses	-	-	-	-	-	0.0%
F3	Project Management Fee	858,833	691,331	14,174	705,505	153,328	82.1%
F4	Administrative Costs	-	-	-	-	-	0.0%
F5	Accounting Services	300,000	275,202	-	275,202	24,798	91.7%
F6	Marketing Fees	70,000	62,463	-	62,463	7,537	89.2%
F7	Disbursements	60,000	54,292	-	54,292	5,708	90.5%
F8	Legal Fees	600,000	530,747	-	530,747	69,253	88.5%
G1	Construction Loan Interest	4,783,132	3,872,769	149,856	4,022,625	760,507	84.1%
G2	Commitment Fee	-	-	-	-	-	0.0%
G3	Broker's Fees	-	-	-	-	-	0.0%
G4	Financing Legal Fees	-	-	-	-	-	0.0%
G5	Project Monitor	172,000	104,661	2,500	107,161	64,839	62.3%
G6	Appraisal	-	-	-	-	-	0.0%
G7	Draw Fees	-	-	-	-	-	0.0%
H1	HST on Monthly Costs	15,088,933	7,240,575	111,105	7,351,680	7,737,253	48.7%
H2	HST Input Tax Credit	15,088,933	6,899,837	-	6,899,837	8,189,096	45.7%
H3	HST Self-Assessment	1,914,397	984,767	-	984,767	929,630	51.4%
I1	Soft Costs Contingency	602,800	-	-	-	602,800	0.0%
J1	FF&E	2,965,586	829,009	8,941	837,949	2,127,637	28.3%
Total		124,052,480	62,249,312	1,081,732.56	63,331,044	60,721,436	51.1%

Board of Management Meeting

June 26, 2025

❖ CLINICAL SERVICES - Mel Cross, Acting Director of Care

Critical Incidents Summary

This reporting period has been marked by continued commitment to resident safety, responsive care, and process improvement. Clinical operations have remained steady, with dedicated collaboration across front-line teams and leadership. We remain focused on timely, person-centered interventions and enhancing the overall resident experience

- ❖ Between May 20 and June 16, 2025, a total of four (4) critical incidents were reported and managed in accordance with Ministry requirements and internal protocols:
 - **Unexpected Death:** 1 incident
 - **Alleged Staff-to-Resident Neglect:** 1 incident
 - **Fall with Injury:** 1 incident
 - **Resident-to-Resident Abuse:** 1 incident
- ❖ **Details & Follow-up:**
 - ❖ **Unexpected Death:** This incident was reviewed by the coroner and determined to be due to natural causes. All appropriate documentation and follow-up communication were completed.
 - ❖ **Alleged Staff-to-Resident Neglect:** It was reported that a PSW did not respond to a resident's request for repositioning. This has not been validated; however the staff member was removed from the workplace pending a full investigation. Support and care plans for the resident have been reviewed and reinforced.
 - ❖ **Fall with Injury:** The resident received timely assessment and care. The care plan has been updated, and the resident's medications were reviewed to identify any contributing factors.
 - ❖ **Resident-to-Resident Abuse:** One resident sustained a minor bruise following an altercation. Behavioural care plans have been revised to better support both residents, and strategies to reduce responsive behaviours have been reinforced.

Other Clinical Updates

- ❖ **Quality Improvement & Care Delivery:** The team continues to explore opportunities to strengthen our processes and enhance timely, effective care delivery across all units.
- ❖ **Staffing & Leadership:** We are pleased to share that our final full-time RN position has been successfully filled. We continue to interview for part-time positions to help further support and strengthen our team. RN Supervisors, RPN Team Leads, and the management group continue their leadership development work with Jayne Harvey, with a focus on communication, accountability, and team support.
- ❖ **Education & Training:** Ongoing staff education continues to prioritize responsive behaviour management, documentation standards, and individualized resident care approaches. We have also worked to revise our falls policy and are working to complete updated falls education with our team.

Looking Ahead

- ❖ Continued coaching and mentorship for staff in leadership positions.
- ❖ Strengthening follow-up systems to ensure effective interventions post-incident.
- ❖ Ongoing refinement of staff onboarding and education programs.
- ❖ Continued focus on building team resilience and capacity within resident-centred care.

Committed to ongoing excellence in care.

CLINICAL QUALITY ASSURANCE - Kathryn MacDonald, RN, Manager of Clinical Quality Assurance

As the Manager of Clinical Quality Assurance, my focus remains on fostering a culture of continuous improvement, ensuring regulatory compliance, and enhancing the quality of care provided to our residents. Over the past several weeks, I have completed the following key activities:

Fall Prevention Policy: I reviewed the updated Fall Prevention Policy. While staff are expected to independently review the policy, I have reinforced its importance through team discussions and reminders to promote accountability and adherence to best practices.

Documentation and Chart Audits: I am conducting ongoing quality reviews of resident charts with a focus on documentation completeness, accuracy of daily records, and incident report follow through. These audits support quality improvement and help identify opportunities for targeted staff education.

Policy Review and Development: In collaboration with the interdisciplinary team, I continue to update and revise clinical policies to reflect current evidence-based practices and legislative requirements. This work is essential in maintaining high standards and optimizing outcomes for our residents.

Critical Incident System Reporting: I am responsible for reviewing all Critical Incident System (CIS) reports submitted to the Ministry of Long-Term Care. This includes ensuring thorough documentation, timely reporting, and appropriate follow up on all incidents to promote safety and transparency.

Ministry Inspection Involvement: I was actively involved in the recent Ministry of Long-Term Care inspection that took place from June 9th to 13th. This included preparing documentation, supporting the inspection process, and addressing follow up requirements in collaboration with the leadership team.

As I continue to settle into this role, I remain committed to clinical excellence, and system wide quality improvement to ensure we deliver the best possible care to our residents.

❖ **STAFFING - Tiffany Chapman, HR Coordinator**

Students

- ❖ Active/In Progress: PSW Living Classroom, Canadore PSWs, CTS PSWs

May 2025

- ❖ Hired - 6 Total (1 RPN, 1 RN, 1 FSW, 1 Helping Hands, 2 PSWs)
- ❖ Terminated/Resigned/Retired in May - 7 total (1RN, 1 RPN, 1 IPAC Assistant, 1 FSW, 2 PSWs, 1 Occupational Health)

Vacancies as of June 17/25

- ❖ PSW Vacancies - 1 temp full-time, 3 temp part-time - all lines posted
- ❖ RPN Vacancies - 3 temp full time, 2 perm part time, 2 temp part time - interviewing and recruiting
- ❖ 1 RN FT Vacancy - all assignments filled pending PSW to RN transition
- ❖ Dietary Vacancies - 2 perm part-time, 2 temp part-time
- ❖ Housekeeping Vacancies - 2 perm part-time and 5 temp part-time
- ❖ Activities Vacancy - 1 temp part-time

❖ HOUSEKEEPING & NUTRITION & FOOD SERVICES - Trina Milne, Manager

- ❖ Ordered linen for the new building in preparation for July 29, 2025. Will be scheduling extra staff to process items.
- ❖ Ordered items for the kitchen in the new building for July 29, 2025.
- ❖ Ordered new laundry chemicals (more compact in size and more concentrated) for current and new building. This should occur July 8, 2025.
- ❖ Working on the Fall and Winter menu for Meal Suite. Still continue to have weekly meetings with Meal Suite.
- ❖ Meeting with staff for their performance reviews.
- ❖ Hired 2 new Housekeeping staff. Start June 10, 2025.
- ❖ Hired 3 new NFS staff. Start June 10, 2025.
- ❖ Continuing to interview additional candidates.

❖ ACTIVITIES - Mandy Gilchrist, Manager

July 17, 2025 – 10:00 a.m. – Cassellholme will be hosting a Trishaw Bike Donor Appreciation Day! This will give all the Donors an opportunity to come and see the Bike as well as Cassellholme staff to say Thank You for their donations to make this purchase possible.

❖ RESIDENT FAMILY NAVIGATOR - Alysia Loyer

- ❖ Over the month of May 2025, Cassellholme admitted nine (9) residents and welcomed two (2) new residents to our facility for short stay respite.
- ❖ The request for tours has been increasing and I toured seven families around Cassellholme over the last month.
- ❖ I created a new template for the nursing staff to follow during admission and annual care conferences which has been helpful to guide the conversation.
- ❖ Increased family participation over the last 6 weeks in family care conferences has been so encouraging.

❖ INFECTION CONTROL - Ellen Whittaker, IPAC Manager

Hand Hygiene Observations

Audits of resident hand hygiene in the dining rooms is now, primarily, being done by the two Unit Managers, using the audit tool that was developed in order to comply with the Ministry order. Required follow up is being provided to staff at the time of the observations and at unit huddles. The Ministry order was complied with and is now closed. Hand hygiene observations for the 4 Moments for HH are ongoing as usual.

A new employee has been hired to fill the position of IPAC Assistant and will start work in July. This role involves hand hygiene observations, PPE auditing and frontline staff education.

Outbreaks:

There have been no outbreaks since the last report. The Ministry order to update the Outbreak policy, with focus on Apple St and Maple St residents eating in the same dining room has been done, with Health Unit input. This order has now been closed.

Immunization

The collection of staff Measles immunization is ongoing and continues to go well. Well over 100 staff have submitted proof of either vaccination, or immunity shown by blood work.

IPAC Construction Audits

Audits continue to be done at least weekly. The focus continues to be on overhead cleaning prior to the final closing in of ceilings. The areas that are outstanding are 5th floor, 1st floor and all the serveries. I continue to make every effort to do the cleaning checks on the same day that Percon advises that the area has been cleaned, to prevent delays. Work has begun on the IPAC portion of the Ministry pre-occupancy self-assessment checklist, to ensure the Home has the required IPAC policies, procedures and IPAC audits in place for the move.



West Nipissing Ouest

CORPORATION OF THE MUNICIPALITY OF WEST NIPISSING

Council - Committee of the Whole

Resolution # 2025-263
Title: Approve Resolution Requesting a Moratorium on Aerial Spraying of Glyphosate in the Nipissing Forest
Date: August 12, 2025

Moved by: Councillor Fern Pellerin
Seconded by: Councillor Kaitlynn Nicol

WHEREAS the Province of Ontario, through the Ministry of Natural Resources and Forestry, is planning to begin aerial spraying of glyphosate-based herbicides in late August 2025 in the Nipissing Forest; and

WHEREAS the Nipissing Forest covers a significant portion, if not all, of the Municipality of West Nipissing, and residents and ecosystems may be impacted by this activity; and

WHEREAS new scientific evidence published since Health Canada's last assessment of glyphosate in 2017 has linked glyphosate-based end-use products to cancer, metabolic and neurological diseases, reproductive toxicity, and ecosystem harm; and

WHEREAS the Province of Quebec banned the use of glyphosate for forestry purposes in 2001 and replaced aerial herbicide spraying with manual forest thinning as a safer alternative forest management method; and

WHEREAS many residents have expressed concern regarding the potential environmental and public health risks associated with aerial spraying of glyphosate-based herbicides;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of West Nipissing formally request that the Honourable Mike Harris Jr., Minister of Natural Resources and Forestry, reconsider the planned use of glyphosate-based herbicides in the Nipissing Forest and suspend the aerial spraying initiative until further independent research and updated risk assessments are completed and reviewed; and

BE IT FURTHER RESOLVED THAT this resolution be forwarded to:

The Honourable Mike Harris Jr., Minister of Natural Resources and Forestry

The Honourable Sylvia Jones, Minister of Health

MPP John Vanthof, Timiskaming–Cochrane

AMO (Association of Municipalities of Ontario)

FONOM (Federation of Northern Ontario Municipalities)

All municipalities within Northeastern Ontario

CARRIED



THE CORPORATION OF THE TOWNSHIP OF LARDER LAKE

69 FOURTH AVENUE, P. O. BOX 40, LARDER LAKE, ON P0K 1 L0

PH: 705-643-2158 FAX: 705-643-2311

LARDERLAKE.CA

August 13, 2025

To whom it May Concern:

RE: Resolution – Support Making the NORDS Pilot Program Permanent and Expanding Program Eligibility

Please be advised that at the Township of Larder Lake's Regular Council Meeting held on Tuesday, August 12th, 2025, the following resolution of support was adopted:

Support for Making the NORDS Pilot Program Permanent and Expanding Program Eligibility

WHEREAS the Northern Ontario Resource Development Support (NORDS) pilot program was introduced to help Northern Ontario municipalities address infrastructure pressures resulting from natural resource sector activities;

AND WHEREAS the funding provided through the NORDS pilot was very well received by the municipal sector, as it delivered timely and much-needed financial support to many communities across the North;

AND WHEREAS the program has allowed municipalities, such as the City of North Bay, to strategically stack multi-year allocations in order to support large-scale infrastructure initiatives critical to community development and economic growth;

AND WHEREAS the NORDS pilot program has clearly demonstrated its value and effectiveness in helping Northern municipalities address the infrastructure challenges tied to resource development and extraction;

AND WHEREAS rural and northern municipalities are also facing infrastructure degradation resulting from the increasing size and frequency of agricultural machinery and activity, which is currently outside the scope of the pilot;

THEREFORE BE IT RESOLVED THAT the Council of the Township of Larder Lake strongly urges the Government of Ontario to make the Northern Ontario Resource Development Support (NORDS) program a permanent fixture of its support to Northern municipalities;

AND FURTHER THAT the Province consider expanding program eligibility to recognize the significant impact that agricultural equipment and operations have on municipal infrastructure, particularly in rural communities;

AND FURTHER THAT municipalities be encouraged to continue utilizing the ability to stack NORDS allocations over multiple years to support the planning and delivery of major infrastructure projects;

AND FURTHER THAT a copy of this resolution be forwarded to the Minister of Northern Economic Development and Growth, the Minister of Agriculture, Food and Agribusiness, the Minister of Infrastructure, the Minister of Natural Resources, local MPP, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), Northwestern Ontario Municipal Association, Rural Ontario Municipalities Association and all Northern Ontario municipalities for their awareness and support.

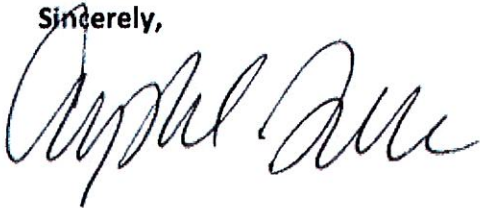
Moved by: Councillor Armstrong

Seconded by: Councillor Kelly

Carried

As so directed, a copy of Council's Resolution has been supplied for your reference.

Sincerely,

A handwritten signature in black ink, appearing to read 'Crystal Labbe', written in a cursive style.

Crystal Labbe
CAO/ Clerk Treasurer

THE CORPORATION OF THE TOWNSHIP OF LARDER LAKE

69 Fourth Avenue, Larder Lake, ON

Phone: 705-643-2158 Fax: 705-643-2311



MOVED BY:

☒ Thomas Armstrong
☐ Patricia Hull
☐ Paul Kelly
☐ Lynne Paquette

SECONDED BY:

☐ Thomas Armstrong
☐ Patricia Hull
☒ Paul Kelly
☐ Lynne Paquette

Motion #: 7

Resolution #: 9

Date: August 12, 2025

Support for Making the NORDS Pilot Program Permanent and Expanding Program Eligibility

WHEREAS the Northern Ontario Resource Development Support (NORDS) pilot program was introduced to help Northern Ontario municipalities address infrastructure pressures resulting from natural resource sector activities;

AND WHEREAS the funding provided through the NORDS pilot was very well received by the municipal sector, as it delivered timely and much-needed financial support to many communities across the North;

AND WHEREAS the program has allowed municipalities, such as the City of North Bay, to strategically stack multi-year allocations in order to support large-scale infrastructure initiatives critical to community development and economic growth;

AND WHEREAS the NORDS pilot program has clearly demonstrated its value and effectiveness in helping Northern municipalities address the infrastructure challenges tied to resource development and extraction;

AND WHEREAS rural and northern municipalities are also facing infrastructure degradation resulting from the increasing size and frequency of agricultural machinery and activity, which is currently outside the scope of the pilot;

THEREFORE BE IT RESOLVED THAT the Council of the Township of Larder Lake strongly urges the Government of Ontario to make the Northern Ontario Resource Development Support (NORDS) program a permanent fixture of its support to Northern municipalities;

Recorded vote requested: ☐

	For	Against
Tom Armstrong	✓	
Patricia Hull	✓	
Paul Kelly	✓	
Lynne Paquette	✓	
Patty Quinn	✓	

I declare this motion

<input checked="" type="checkbox"/> Carried
<input type="checkbox"/> Lost / Defeated
<input type="checkbox"/> Deferred to: _____ (enter date)
Because:
<input type="checkbox"/> Referred to: _____ (enter body)
Expected response: _____ (enter date)

Disclosure of Pecuniary Interest*

Chair: _____

*Disclosed his/her (their) interest(s), abstained from discussion and did not vote on this question.

THE CORPORATION OF THE TOWNSHIP OF LARDER LAKE

69 Fourth Avenue, Larder Lake, ON

Phone: 705-643-2158 Fax: 705-643-2311



MOVED BY:

☒ Thomas Armstrong
☐ Patricia Hull
☐ Paul Kelly
☐ Lynne Paquette

SECONDED BY:

☐ Thomas Armstrong
☐ Patricia Hull
☒ Paul Kelly
☐ Lynne Paquette

Motion #: 8

Resolution #: 9

Date: August 12, 2025

AND FURTHER THAT the Province consider expanding program eligibility to recognize the significant impact that agricultural equipment and operations have on municipal infrastructure, particularly in rural communities;

AND FURTHER THAT municipalities be encouraged to continue utilizing the ability to stack NORDS allocations over multiple years to support the planning and delivery of major infrastructure projects;

AND FURTHER THAT a copy of this resolution be forwarded to the Minister of Northern Economic Development and Growth, the Minister of Agriculture, Food and Agribusiness, the Minister of Infrastructure, the Minister of Natural Resources, local MPP, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), Northwestern Ontario Municipal Association, Rural Ontario Municipalities Association and all Northern Ontario municipalities for their awareness and support.

Recorded vote requested: ☐

	For	Against
Tom Armstrong	✓	
Patricia Hull	✓	
Paul Kelly	✓	
Lynne Paquette	✓	
Patty Quinn	✓	

I declare this motion

<input checked="" type="checkbox"/> Carried
<input type="checkbox"/> Lost / Defeated
<input type="checkbox"/> Deferred to: _____ (enter date)
Because:
<input type="checkbox"/> Referred to: _____ (enter body)
Expected response: _____ (enter date)

Disclosure of Pecuniary Interest*

Chair:

*Disclosed his/her (their) interest(s), abstained from discussion and did not vote on this question.

THE CORPORATION OF THE MUNICIPALITY OF MATTAWAN

DATE August 14, 2025 Resolution No. 2025 - 095

MOVED BY Councillor LAHAYE

SECONDED BY Councillor Bell

WHEREAS the Federal Government, through FEDNOR, has a Community Investment Initiative for Northern Ontario (CIINO) program available to municipalities and;

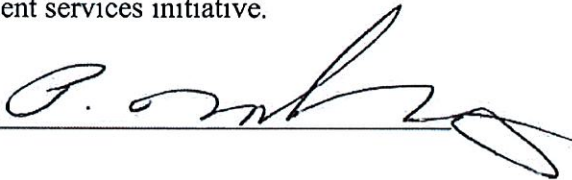
WHEREAS the Municipalities of Calvin and Mattawan, the Township of Papineau-Cameron and the Town of Mattawa are eligible to apply for funding under CIINO:

BE IT RESOLVED that Council for the Municipality of Mattawan agrees to jointly submit a CIINO application to FEDNOR and;

FURTHER THAT each municipality be represented by their Chief Administrative Officer/Clerk Treasurer who will jointly develop and implement a business action plan in year one of the three year funding initiative and;

FURTHER THAT each municipality agrees to contribute \$2,500.00 for each of the three years if the funding application is approved, whereas the Municipality of Mattawan's contribution of \$2,500.00 for each of the three years would be the maximum financial contribution amount towards the regional economic development services initiative.

CARRIED Mayor Peter Murphy



DIVISION VOTE

NAME OF MEMBER OF COUNCIL	YEAS	NAYS
<u>Councillor Bell</u>	<u> </u>	<u> </u>
<u>Councillor Edwards</u>	<u> </u>	<u> </u>
<u>Councillor Lahaye</u>	<u> </u>	<u> </u>
<u>Councillor Lemaire</u>	<u> </u>	<u> </u>

7.11

RECEIVED
Aug 14 by email

From: Brooke Piercey <Brooke.Piercey@dnssab.ca>

Subject: DNSSAB Highlights - July 2025

This email is sent on behalf of Melanie Shaye, DNSSAB CAO.

Hi,

In follow up to the July 17 DNSSAB June Highlights email, please find the DNSSAB's July **Highlights** email here.

Board

- Full Board packages, agendas, and minutes can be found on DNSSAB's website: <https://www.dnssab.ca/about-us/board/>. DNSSAB's Board does not meet in July and August unless a meeting is called by the Chair.
- **Social Media Profiles:** The links to DNSSAB's social media accounts are below.
Please Like, Follow, and Share!
- **Facebook:** [@nipissingsocialservices](#)
- **Instagram:** [@nipissingsocialservices](#)
- **LinkedIn:** [@nipissingsocialservices](#)
- **2024 Annual Report:** This document now includes 2024 financial data (finalized from auditors) and revised information on the NDHC page: [DNSSAB 2024 Annual Report](#)

Children's Services

DNSSAB's Children's Services will be directly delivering Inclusion Support Services to the District's licensed child care programs, including EarlyON, effective January 1, 2026. Information on Inclusion Support Services can be found here: [DNSSAB | Inclusion](#).

Housing

DNSSAB and City of North Bay recently announced 60 new affordable housing units for seniors in North Bay: [city-of-north-bay-and-dnssab-announce-new-affordable-housing-for-seniors-july-17-2025.pdf](#).

Nipissing District Housing Corporation

An article about the community gardens at NDHC's Edgewater building was featured in the media recently. [https://www.baytoday.ca/local-news/community-garden-brings-life-and-connection-to-edgewater-apartments-10974441](#).

Ontario Works

Ontario Disability Support Program rates increased by 2.8% effective July 1. They are indexed for inflation. The basic ODSP rate for a single person who gets the highest shelter amount is now \$1,408/month. By comparison, OW rates, frozen since 2018, provide a single person-receiving the highest shelter allowance with \$733/month.

Paramedic Services

DNSSAB is pleased to share a story about the Paramedic Services CAMP vehicle featured in BayToday.ca. [https://www.baytoday.ca/success/camp-program-delivers-medical-care-across-the-district-10927441](#).

Please do not hesitate to reach out if you have questions or concerns.

Thank you.

Kind regards,

Melanie Shaye, BA, CHRL (she/her, Mel-an-ee)
Chief Administrative Officer (CAO) | Directrice générale
District of Nipissing Social Services Administration Board (DNSSAB) |
Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

Healthy, Sustainable Communities | Des communautés saines et durables

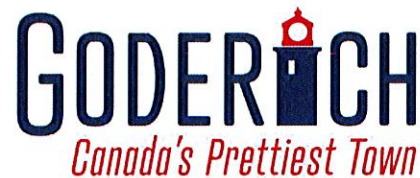
200 McIntyre Street East | 200, rue McIntyre Est | North Bay, ON, P1B 8V6
Phone | Téléphone: (705) 474-2151 x 63188
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The Town of Goderich
 57 West Street
 Goderich, Ontario
 N7A 2K5
 519-524-8344
 townhall@goderich.ca
 www.goderich.ca



Friday, August 22, 2025

The Honourable Robert Black, Senator
 Senate Standing Committee on Agriculture and Forestry
 The Senate of Canada
 Ottawa, Ontario
 K1J 0A4

SENT VIA EMAIL: robert.black@sen.parl.gc.ca

RE: Standing Senate Committee on Agriculture and Forestry

Dear Honourable Robert Black,

Please be advised of the following motion passed at the Monday, August 11, 2025, Goderich Town Council Meeting:

Moved By: Councilor Thompson

Seconded By: Councilor Petrie

Whereas the agricultural sector of Huron County depends on the health of the soils in Huron County;

And Whereas soil erosion poses a very significant threat to the long-term health of the soils in Huron County;

And Whereas the Town of Goderich owns some agricultural land which is an asset for the Town;

And Whereas the Town of Goderich is committed to protecting the assets of the Town from preventable harm;

And Whereas the Standing Senate Committee on Agriculture and Forestry published a report in 2024 titled "Critical Ground: Why Soil is Essential to Canada's Economic, Environmental, Human and Social Health" (the Report) that contained twenty-five (25) recommendations in total for the federal government;

And Whereas, Recommendation 7 of Critical Ground stated that "The Government of Canada encourage provinces, territories, and municipalities to develop measures—as a form of land use planning—that best preserve and protect agricultural land in their jurisdictions;"

Therefore, be it resolved that the Town of Goderich urge the Government of Canada and the Province of Ontario to commit to recognizing a sense of urgency and act accordingly in order to protect and conserve soil as per Recommendation 25.

CARRIED

The Town of Goderich
57 West Street
Goderich, Ontario
N7A 2K5
519-524-8344
townhall@goderich.ca
www.goderich.ca



If you have any questions, please do not hesitate to contact me at 519-524-8344 ext. 210 or afisher@goderich.ca.

Yours truly,

A handwritten signature in black ink that reads "Andrea Fisher".

Andrea Fisher
Director of Legislative Services/Clerk
/js

Cc: The Honourable Lisa Thompson, Minister of Rural Affairs, Member of Provincial Parliament – Huron-Bruce, lisa.thompson@pc.ola.org
Todd McCarthy, Minister of Environment, Conservation and Parks todd.mccarthy@pc.ola.org
Trevor Jones, Minister of Agriculture, Food and Agribusiness trevor.jones@pc.ola.org
Ben Lobb, Member of Parliament – Huron-Bruce, ben.lobb@parl.gc.ca
Julie Dabrusin, Federal Minister of Environment and Climate Change Julie.dabrusin@parl.gc.ca
Heath MacDonald, Federal Minister of Agriculture and Agri-Food and Rural Economic Development heath.macdonald@parl.gc.ca
All local Municipalities within Huron County